



# Biennial Report 2021-2022

## ndex



# President's Foreword

José Rui Figueira



It was a pleasure and a great honour to serve CEGIST, the Centre for Management Studies of Instituto Superior Técnico, and its members over the last four years as President, a legacy that will now be in the hands of my colleague Tânia Ramos for the next two years.

CEGIST is an FCT-funded multidisciplinary research unit that was evaluated as Very Good in the last evaluation exercise (2018).

"CEGIST's overall objective
is to promote research
opportunities associated
with the development of the
knowledge, processes, tools
and methods required to make
decisions and shape public
policies"

It is housed in Instituto Superior Técnico (IST), the largest and most renowned school of Engineering, Science and Technology in Portugal.

CEGIST's overall objective is to promote research opportunities associated with the development of the knowledge, processes, tools and methods required to make decisions and shape public policies. These include the configuration of organizational structures and normative systems, design of engineering systems in sustainable patterns, and addressing problems associated with the information-intensive technology-based economy. Combining its different strengths, CEGIST manages a diverse range of research areas to provide such solutions.

Since 2020, the core research of CEGIST has been organized in five areas:

- DECISion science and management engineerING (DECISING),
- Systems modelling and Methods of Operations reSearch And analytICs (MOSAIC),
- Operations, Logistics and Supply Chain Management (OpLog);
- Strategy, Entrepreneurship and Innovation (SEI), and,
- SENSU (Strategic approaches to Environmental and SUstainability). In 2022, this was renamed SUSTAINS (SUSTainable solutions and Assessment for circular ecoNomy Systems) to emphasize the keywords Sustainability and Circular Economy.

## About CEGIST

To help CEGIST better focus its activities, strengthen links between areas and promote engagement with society, a Commission of Principal Investigators of each research area was formally created in 2022.

In 2021 CEGIST launched a new more intuitive and user-friendly website (cegist.tecnico. ulisboa.pt), that includes detailed information about the work carried out, CEGIST research areas, seminars, projects, and events. The site in tandem with Linkedin and Twitter accounts serves to communicate activities and news involving the entire CEGIST community. In line with its engagement strategy, CEGIST organized the first CEGIST Day in 2022, an awayday where CEGIST Researchers brainstormed, discussed strategies and shared ideas for CEGIST's future. Additionally, CEGIST members have actively participated in several outreach initiatives to bring Science and Research closer to the general public, such as the IST Anniversary/Open Day, TV interviews, the International Science Festival and podcasts.

In line with international best practices and to provide professional support to CEGIST researchers, a shared Pre-Award Office was established in mid-November 2021. The office aims to promote, engage and support the preparation of competitive applications to National and International funds and thus contribute to the prosperity, growth and sustainability of CEGIST. To this end,

it has established an engagement and capacity-building strategy with the CEGIST community for different types of grants and funding sources.

Given its commitment to training the next generation of researchers and professionals in Engineering and Management, the centre strives to provide a supportive atmosphere for PhD students to develop their projects and we have seen a growth in the number of PhD students. Finally, I wish to express my appreciation for the contributions of all members of CEGIST, starting with my colleagues on the Executive Committee, the Scientific Committee, our Associate Members, all the PhD students, and the staff, without whom this path would have certainly been much more difficult. I can safely say that CEGIST would not be what it is if it weren't for the excellence of its members.

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# About CEGIST

## Vision

To be a leading international research center on the frontier between Management Science and Engineering and the first choice for partners looking for cutting-edge approaches on the interface between engineering, technology, and management science to make a significant and lasting impact on society.

## Mission

Our mission is to explore and reinforce the links between management science and engineering approaches to stimulate creativity in problem-solving, while actively collaborating with firms and stakeholders to transfer technology, add value to society, and support the development of policy. Through our research, we aim to solve society's problems and contribute to sustainable development.

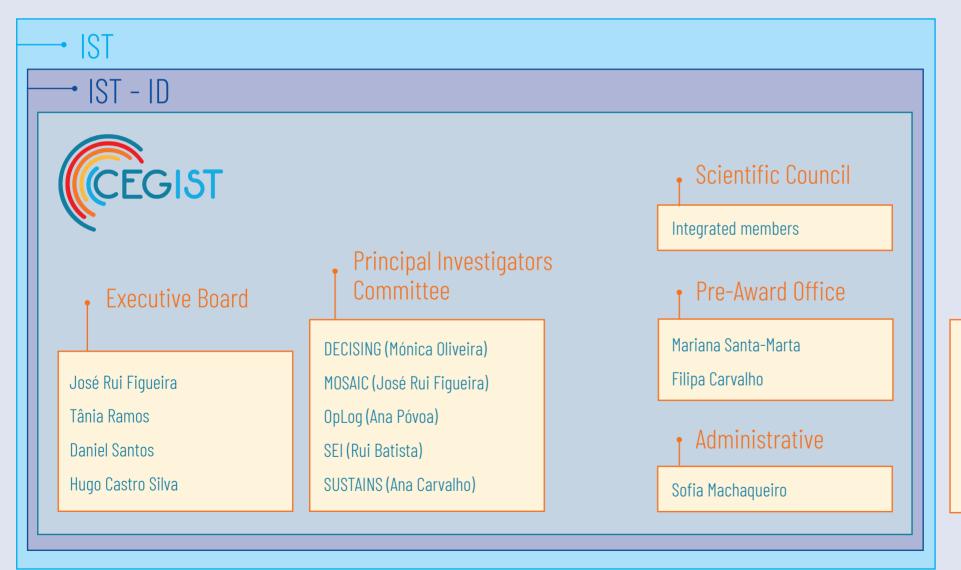


## Organization

# Organization and Governance

CEGIST, founded in 1995, is a multidisciplinary research centre located in the largest and most renowned Engineering, Science and Technology school in Portugal, the Instituto Superior Técnico (IST). IST develops its RD&I activities through Associação do Instituto Superior Técnico para a Investigação e Desenvolvimento (IST-ID). CEGIST is governed by a two-year elected executive board, aided by a committee composed of the principal investigators of each

research group. The scientific council consists of the centre's integrated researchers. An external advisory board provides guidance on long-term issues and strategy development. The Pre-award Office promotes and facilitates the submission of applications from the CEGIST research community to external funds. These bodies provide effective and transparent governance, aligning CEGIST's activities with its vision and mission.



Scientific Advisory Board

Elena Fernández

**Gregory Parnell** 

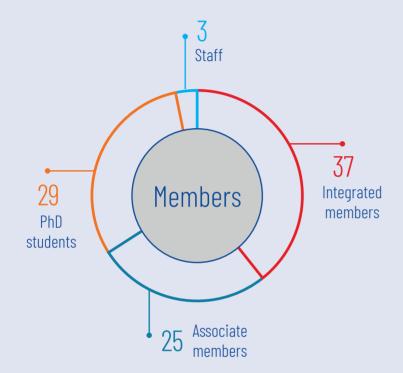
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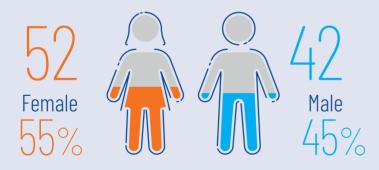
Nilay Shah

Roy Thurik

# Theses PhD

# Facts and numbers





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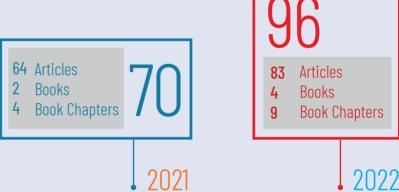
Angola	1
Brazil	7
Germany	1
Ghana	1
Iran	1
Ireland	1
Japan	1
Portugal	70
Spain	2
The Netherlands	1
Türkiye	1
Wales	1

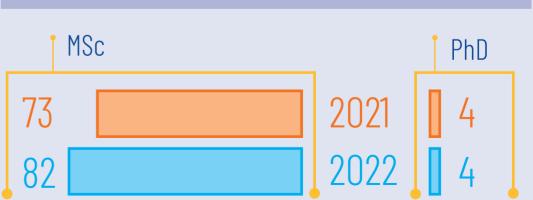
Nationalities

## Subjects areas of publications (Scopus)

computer science
decision sciences business engineering
accounting social sciences
mathematics chemical engineering
environmental science economics

## **Publications**





Note: Team members at 31.12.2022

# Research Groups

CEGIST core research is focused on five main areas:
DECISion science and management engineerING (DECISING),
Systems modelling and Methods of Operations reSearch
And analytICs (MOSAIC), Operations, Logistics and Supply
Chain Management (OpLog), Strategy, Entrepreneurship and
Innovation (SEI), and Strategic approaches to Environment
and SUstainability (SENSU) that was renamed SUSTainable
solutions and Assessment for circular economy Systems
(SUSTAINS) in 2022.



# DECISING | DECISion science and management engineering



## Mónica Oliveira

Mónica Oliveira is Full Professor in Decision Sciences at the Engineering and Management Department of IST, the coordinator of DECISING at CEGIST and a research collaborator of the IST Institute of Biomedical Science. She coordinates the health network of the University of Lisbon, the PhD Engineering and Management and the Clinical Engineering specialization at Técnico.

Driven by real world challenges on the frontiers of engineering and management, and grounded in the principles of decision-making and decision-aiding theory. the Decision Science and Management Engineering (DECISING) branch of CEGIST is a multimethodological area that develops methods, models, decision-support tools and knowledge to assist engineering management practice in complex contexts that involve diverse stakeholders, multiple objectives and several sources of uncertainty. At DECISING we follow a collaborativelearning constructivist paradigm integrating socio-technical processes to design sustainable solutions to problems of performance appraisal and value measurement, evaluation and prioritization, resource allocation and budgeting, risk analysis, project management, policy design and strategic choice. Our mission is driven by industry innovation, multidisciplinary research and spin-off partnerships, and is currently focused on (although not limited to) health, energy, and environmental settings, always exploring cross-fertilization with the other areas of CEGIST and international collaboration.

## Highlights

DECISING research has been assisting real decision-makers with multimethodologies in several industries.

The DECISING collaborative value modelling framework has been adopted in international large-scale policy-making processes and has been a seed for policy, research, and educational partnerships.

Area applications include quality management, risk evaluation in the oil industry, health technology assessment, engineering education, and policy evaluation.

Recent research includes behavioral operational research and foresight studies, developing virtual decision conferencing and Delphi processes, and tools to enhance the MACBETH approach.

## Methods

MACBETH and other multicriteria modelling techniques and tools

Decision conferencing and Delphi participatory processes

Project and portfolio decision analysis

Foresight and risk modelling

Problem structuring methods and behavioural operational research

### **Achievements**

In the 2021-22 period DECISING major achievements included: a) leading role in large scale national and international research projects, developed in collaboration with European health technology agencies and Portuguese hospitals to evaluate novel medicines and medical devices, in H2020 IMPACT-HTA and FCT MEDI-VALUE; b) leadership of the Partnership for Health Systems Sustainability and Resilience in Portugal, an initiative from the World Economic Forum, London School of Economics, Astrazeneca which engaged 40 stakeholders and experts in designing policy recommendations to improve sustainability and resilience, an impactful and media-covered project; c) active organization of international events, including PhD Summer school of the European Society for Engineering Education, and International Conference on Actions for Gender Equality in Engineering; c) development of new decision modelling approaches and knowledge, designed to address real challenges, such as the collaborative development of composite indices from qualitative value judgements published in Bana e Costa et al. (2022), the book "Decision Making for Enhanced Health Security" (Springer) by G. Montibeller, and lean waste assessment in the pharmaceutical industry by (Muiambo, João et al., 2022); d) scientific award 2022 Isabel Themido by the Portuguese Association of Operational Research to article Vieira, Oliveira and Bana e Costa proposing the Collaborative Value Modelling framework (published in OMEGA); f) Consultancy work, which included the design of methods for promoting consensus

; f) leading innovative pedagogical initiatives, linked with research, such as "ANIPHI: An innovative pedagogical platform based on the Delphi method to support animal welfare teaching" (Vieira et al., 2022) and the pedagogical innovation project "Implementing flipped learning in teaching" at IST.

# MOSAIC | Systems modelling and Methods of Operations reSearch And analytICs



## → José Rui Figueira

José Rui Figueira is currently a Full Professor at Instituto Superior Técnico – University of Lisbon, with previous lecturing experiences at University of Évora, University of Coimbra and Nancy's School of Mines (where he got a Full Professor position).

The systems modelling and Methods of Operations reSearch And analytICs (MOSAIC) research group of CEGIST is devoted to modelling and solving realworld complex problems, mainly through the design of single and multi-objective mathematical programming innovative tools (methodologies, methods, algorithms, and software), enabling organizations to convert challenges into advantageous opportunities, helping to make better decisions in a vast range of areas of engineering and sciences. MOSAIC's mission is thus grounded in the principles of interdisciplinarity, integration and internationalization. Its main objectives are: to foster interdisciplinary activity on modeling and solving optimization problems covering the various areas; to provide a platform for integrating people and promote cross-fertilization mainly for the development of mathematical programming tools and their application, in practice; and to promote the development of necessary theory to meet the needs of complex optimization problems by establishing international cooperation.

## Highlights

A new methodology for modelling the impact of Covid in Portugal (Figueira et al. 2022).

Multi-objective methods and algorithms for dealing with optimization problems with quantitative and qualitative information; (Mesquita da Cunha et al. 2022).

A method to deal with robustness in the decision space of multi-objective integer programming problems (Stiglmayr et al., 2022).

A stochastic model for operating room planning (Santos, D., and Marques, I. 2022).

## Methods

Multi-objective Optimization

Combinatorial Optimization

Mixed Integer Linear Programming

Robust and Stochastic Optimization

Metaheuristics

## **Achievements**

The MOSAIC research group had several major achievements over the last two years (2021-2022), in particular two national research projects funded by the Portuguese National Foundation for Science and Technology (FCT). One of these projects was hSNS -Portuguese public hospital performance assessment using a multicriteria decision analysis framework (https:// hsns.eu/). One of the most important outputs of hSNS was the construction of a COVID-19 impact index based on OR and Analytics techniques, in a collaboration between Instituto Superior Técnico and the Portuguese Medical Association: https://indicadorcovid19.tecnico. ulisboa.pt/. The second project - DOME - Discrete Optimization Methods for Energy Management - was an FCT collaborative project between CEGIST, CERIS, and INESC-ID. The DOME (https://www.inesc-id.pt/ projects/II08025/) project tackles the issue of energy management in data centers. Under these two research projects and many other activities within the MOSAIC research group, their members published more than 30 papers in top peer-reviewed journals. For the promotion of single and multi-objective combinatorial optimization, the MOSAIC research group of CEGIST along with the CMAFcIO research center from the Faculty of Sciences of the University of Lisbon launched a series of Workshops on the topic "Workshops on Combinatorial Optimization", already with three successful editions comprised of many national and international researchers. In terms of prizes, Ana Sara Costa was awarded by the International Society of Multi-Criteria Decision Making with the prize of the best PhD thesis worldwide. The MOSAIC research group also frequently contributes to outreach activities and, in these past two years, participated in Técnico Day (May 2022), in FIC.A - Festival internacional de Ciência 2022, and in the IXth Mathematics Fair, which took place at the Museum of the History of Science, in Lisbon (October 2022), with activities such as "Come build a Tangram" and "To Cut or not To Cut: That is the Question".

## OpLog | Operations, Logistics and Supply Chain Management



## → Ana Barbosa-Póvoa

Ana Barbosa-Póvoa is a Full Professor in Operations and Logistics, at the Engineering and Management Department of Instituto Superior Técnico (IST), University of Lisbon

OpLog research group at CEGIST conducts multidisciplinary research driven by the challenges faced by industry and services organizations in managing their operations, logistics and supply chains. Our research is focused on advancing the integrated knowledge of these disciplines, ranging from strategic to operational decision-making, and is grounded in the conceptual and analytical foundations of Systems Engineering. We contribute to strengthening the theoretical foundations necessary for supporting sound decisionmaking, that is further applied to improve industrial practice. Our research outcomes consist in developing decisionsupport products and processes that foster effectiveness and efficiency, assisting informed and systematic decisionmaking. To broaden our reach, we engage in national and international collaborative research to develop innovative solutions to complex issues faced by various industries. Our applied research targets sectors such as (but not limited to) agri-food, health, manufacturing, process-based industries, energy, transportation, logistics, retail, waste management, and social services.

## Highlights

Operational research based-tools to provide effective decision-support in operations and supply chain management.

Develop studies targeting sustainability in operations and supply chains.

Diversified high-quality research.

Collaboration with a variety of international research partners.

Close collaboration with industrial partners.

## Methods

Single and Multi-objective Optimization

Stochastic and Robust Optimization

Case-Study Analysis and Action Research

Data Analytics and Forecasting

Environmental Life Cycle Assessment

## Achievements

In the 2021-22 period OpLog major achievements span from: 1) being leading partner and coordinator for research funding involving diverse projects developed in close collaboration with other research partners and industry resulting in integrated modelling approaches/tools to assist organisations in their path towards effectiveness, efficiency. and sustainability excellence; 2) proven global leadership for the academic community, through the increase number of high-quality peer review publications accounting for a higher number of citations; host and organisers of the 3<sup>rd</sup> Ph.D. School in Sustainable Supply Chain (SSC) and the 3<sup>rd</sup> International Conference in Sustainable Supply Chain (2021), from the Euro-Working Group in Sustainable Supply Chain; Invited international plenary lectures; keynotes; Participation in Ph.D.-examination committees worldwide: Participation in international evaluation panels worldwide (EU-ERC; Academy of Finland; FWO; NRG; NOW; ESF, etc.). Leadership roles in national and international societies (Portuguese association of operational research (APDIO); European Association of Operational Research Societies (EURO); International Working Groups (EURO Working Group in Sustainable Supply Chains). Awarded recognitions to four OpLog members as being within the 12 Best Young Women working in Operations Research (WISDOM Forum - EURO Society); 3) being national services providers for industry, through research-developed projects funded by industry leading to novel actionable research and practice insights: ValorPneu - Study of ValorPneu's Collection Logistics Network software Prototype); SDR - Deposit Refund System, for Glass (APED); Research for national industry sectors consortia - MobFood - National Agri-food Sector; 4) being very active in outreach activities, with activities for the youngsters (e.g. "Explain it like I'm five" - with the subject "How can we choose the best path?"; "How to manage the chocolate Supply Chain?"); 5) invested in the establishment of new Laboratory for Research, Teaching and Societal Impact for Logistics and Operations - collaboration agreement established in 2022 with a Portuguese retailer company.

# esearch Groups | SEI

## SEI | Strategy, Entrepreneurship and Innovation



## Rui Baptista

Rui Baptista is Full Professor in Entrepreneurship and Innovation at Instituto Superior Técnico, University of Lisbon. He is Editor of *Small Business Economics - An Entrepreneurship Journal* and member of the Editorial Board of *Eurasian Business Review*.

The Strategy, Entrepreneurship and Innovation (SEI) branch of CEGIST conducts applied research in topics related with corporate strategy, entrepreneurship, innovation, and their relationship with industry dynamics, labour markets, and economic development.

Our research programs use quantitative empirical methods - mostly in applied econometrics - to examine the impacts of technological change, innovation and human capital on issues such as entrepreneurial success, internationalisation and globalisation, productivity and wages, industry evolution, and regional development. We aim to offer new insights into the roles played by technology, knowledge and human resources in the formation of innovative firms and competitive regions, contributing to the formulation and assessment of policies in industry, science, and higher education.

## Highlights

Diversified high-quality research.

Public policy implications.

Advanced training and supervision of multiple research students.

Collaboration with a variety of international research partners.

### Methods

Advanced econometrics using micro data

Game theory and experimental economics

Qualitative-comparative analysis using fuzzy sets

Multicriteria satisfaction analysis (MUSA)

Data Envelopment Analysis (DEA)

### **Achievements**

In the 2021-22 period, researchers in the SEI area published over two dozen articles in international peerreviewed journals indexed in Clarivate Web of Science and Scopus, many of them in the first quartile Impact Factor/ CiteScore. Researchers in the area received, managed, and completed several projects awarded competitively in topics such as Entrepreneurial Human Capital, Demographics and Entrepreneurship, Technological Change and Skills, Advances in Vertical Differentiation, Challenges for Energy Access in a Decarbonized Economy, and Improving Irrigation and Water Supply for Smallholder Farmers Using Nature-based Technologies and Practices. João Leitão, a member of the SEI area, was awarded the 2022 ERICS Prize (Estímulo e Reconhecimento da Internacionalização em Ciências Sociais) of the Instituto de Ciências Sociais, University of Lisbon. Outreach activities included media appearances and newspaper articles communicating about technology and automation, entrepreneurship, demographics, employment, and productivity, as well as contributions to institutional blogs, newsletters, and bulletins.

# esearch Groups | Sustains

# SUSTAINS | SUSTainable solutions and Assessment for circular ecoNomy Systems



## Ana Isabel Carvalho

Ana Isabel Carvalho is Associate Professor at Instituto Superior Técnico – University of Lisbon. Former coordinator of the BSc and MSc of Industrial Engineering and Management and Co-founder of Social Innovation Lab at Técnico.

SUSTAINS is a branch of CEGIST dedicated to research on sustainability practices in a circular economy perspective and sustainability assessment tools, conducting theoretical and practical research in three main topics: 1) Developing sustainable operations and supply chains solutions towards circular economy systems; 2) Economic, Environmental and Social evaluation through Life Cycle Assessment methodologies; and 3) Development of decision support tools for sustainability implementation and monitoring. We see our role in developing theory, models and tools, which help the diagnosis of current activities, propose more sustainable solutions in a long run and assess the sustainability improvements across time. We conduct participatory action research, and use qualitative and quantitative approaches, to promote the aforementioned research.

## Highlights

Proposal of Circular Economy Action Plan for Portugal.

Characterization of the hazardous chemicals production and waste management in Atlantic Islands.

Technological development of a recycling machine.

Participatory methodologies and Life Cycle Assessment methods have been applied has main methodologies.

Involved in the Doctoral Degree in Sustainability Science of University of Lisbon.

## Methods

Life Cycle Costing

Environmental Life Cycle Assessment

Social Life Cycle Assessment

## Achievements

SUSTAINS started its activities in 2022. In 2022. SUSTAINS has been involved in several projects. The main project has been the coordination and development of a proposal for the Circular Economy Action Plan (CEAP) for Portugal. The Portuguese Environment Agency (APA) has supported this work of Técnico, coordinated by Ana Carvalho. This project has involved a team of 9 persons and has involved the interaction with more than 500 stakeholders. Another project was ISLANDS. which aimed at Implementing Sustainable Low and Non-Chemical Development in Small Island Developing States (ISLANDS) in the Atlantic. SUSTAINS conducted field work with interviews, focus groups and workshops to characterize the local systems of hazardous chemicals production and waste management. Moreover, SUSTAINS' group was responsible for the stakeholders' engagement plan proposal and the gender balance assessment and proposal. This project has been supported by the United Nations Environment Programme (UNEP). SUSTAINS is co-responsible for the Social Innovation Lab (SILAB@Tecnico). During 2022 SUSTAINS has coordinated a project financed by the municipality of Oeiras to develop a recycling machine. The machine involves new technologies for the identification of residues and an interaction with an app with gamification to promote people living in Oeiras to increase recyclability. This project has involved students from Técnico, through the collaboration with Junitec, and alumni with a collaboration of a Spin-Off of Técnico called Trash4Goods. Along with the different projects several publications in top journals have been published and participation in conferences have been performed. The PI has been invited to be a Professor in the Doctoral Degree in Sustainability Science of University of Lisbon.

# SENSU | Strategic approaches to Environment and Sustainability



## Maria Rosário Partidário

Maria Rosário Partidário is a Full Professor at the University of Lisbon and international consultant, with long track record on Strategic Environmental Assessment (SEA), as a trainer, consultant and author. She created the ST4S methodology, advocating strategic thinking in SEA for sustainability.

SENSU develops research on environmental and sustainability policy, planning and assessment, exploring various features of the environment-sustainability nexus, aiming to contribute to finding and promoting pathways for sustainability. SENSU is dedicated to research on sustainability transitions using strategic lenses, conducting theoretical and practical research in three main topics: 1) Strategies in Transitions for Sustainability; 2) Strategic Environmental and Sustainability Assessment; and 3) Social Innovation, resilience and governance. Our research is grounded on four key scientific foundations: strategic thinking, complexity theory, resilience theory and systems thinking. We see our role as changing agents, contributing to innovative thinking in environment and sustainability, creating a strategic and systems thinking culture in policy, planning and assessment, looking at environment not as a barrier but as an added-value, and at sustainability not as an alternative form of environmental management, but as the intended outcome in desirable futures. We conduct participatory action research and use qualitative and transversal approaches, following constructivism and transversality paradigms to offer new development insights.

## Highlights

Strategic Thinking for Sustainability (ST4S) bringing innovation in Strategic Environmental Assessment, with application to sectoral policies and planning as well as in business strategies.

Social learning and innovation leading sustainability transition and transformative change.

Participatory action research in engaging multiple actors and knowledges in cocreation for sustainability.

Sustainability Transitions in the Making: Instilling Innovation for Change in the Public Sector.

## Methods

Strategic Thinking for Sustainability (ST4S)

Strategic Environmental Assessment

Stakeholders Network Analysis

Transformative change for Sustainability transitions

## Achievements

in publications activities as well as in national and European research projects. Two peer reviewed journal papers on the role of sustainable development goals in environmental assessment, as well as on the transforming role of impact assessment were published in Q1 journals and two book chapters were completed on the spectrum of strategic environmental assessment and on the ST4S methodology. Also in 2021 the collective edition of a book on Ecosystem Services in establishing rural-urban synergies was initiated, under contract with Springer, as an outcome of the European H2020 ROBUST project. Research work concentrated in five research projects. TRUST (social innovation sTRategies for sUSTainability transitions) as a national research project to investigate how community based social learning and innovation has been leading sustainability transition initiatives in urban and rural Portugal. ROBUST as a H2020 project to analyse the linkages between urban and rural areas and explore its synergies. In this project SENSU coordinated the community of practice Ecosystem Services leading research with six partner countries. An European Erasmus + capacity-building project on strategic environmental assessment, between three universities in Europe and six universities in Asia (two in each of the following three countries: Bangladesh, Laos and Vietnam) continued to be carried out. The BRIDGE (bridging science and local communities for wildfire risk reduction), as a national research project, gets funded in 2021. BRIDGE is a participatory action research project, developed in the municipality of Monchique, designed to develop an approach to engage locally based communities and integrate different forms of knowledge and action with a focus on forest fire risk reduction. Finally the leading coordination by SENSU of an Horizon project - BioValue - was submitted, which was awarded in 2022.

SENSU's major achievements in 2021 are reflected

## .ducation

## Education

One of CEGIST's main vehicles for knowledge transfer to society is through higher education. Our researchers have a long experience in advanced training and active coordination and participation, both in teaching and in supervising students, in several MSc and PhD Programs offered by IST. All programs are multidisciplinary in nature and focused on technology, and provide students with knowledge in a wide range of academic fields.

## PhD Programs





# PhD Program in Engineering and Management

The PhD Program in Engineering and Management equips students with the mastery of a variety of methods within the field of Management Science, across a broad range of themes. The approaches adopted are applicable to decision and analysis problems in the fields of business management, public policy, and wherever the interaction between technology, economy and society is required. Graduates combine technological knowledge, management scientific methods, and organizational factors, and play an increasingly important role in business development both in the industry and services, government, and produce independent scientific research with international impact.

# PhD Program in Engineering and Public Policy

The PhD program in Engineering and Public Policy prepares students to develop research in public policy and management of technology by addressing real world issues where technology, business and legal aspects are equally important. This program focuses on networked infrastructures and offers specializations in telecom policy and energy policy. It also provides strong preparation in decision analysis applied to real world problems. The program trains public policy analysts able to tackle complex, ill-defined and unstructured, real world problems of large scale and to develop information and knowledge to effective manage such systems.

## Education

## MSc Programs

## Master's in Energy Engineering and Management — MEGE

The MSc in Energy Engineering and Management offers a cross-cutting program in the energy field, combining technical specialized knowledge, grounded on a solid scientific basis, with a broader perspective of the interactions with economics, environment and innovation in the energy area. The Master in Energy Engineering and Management aims at training the new generation of skilled professionals to be active in the energy sector. With this goal, the program offers cross training in the energy field, ensuring specialized technical knowledge, grounded on a solid scientific basis, complemented with a broad knowledge in the areas of economics, environment and innovation. The Master In Energy and Management combines the academic experience and the industry connections of the various departments at IST with the different international partnerships of prestigious European schools in which IST participates to offer a multidisciplinary program in the field of energy.

## Master's in Engineering and Management of Innovation and Entrepreneurship — MEGIE

The Masters in Engineering and Management of Innovation and Entrepreneurship (MEGIE) main objective is to train qualified professionals and equip them with tools in innovation management, design thinking and development of new products and services, entrepreneurship and commercialization of technology, and multi-level technological and sectoral policies, contributing to the formulation and implementation of innovative business strategies and public policies, as well as the creation of new technology-based companies.

MEGIE intends to train human resources that, positioned in industry and services, public institutions, universities, R&D units, organizations dedicated to the commercialization and transfer of technology. or in other areas of the Scientific and Technological System, can contribute to enhance the role played by Science and Technology in promoting business competitiveness and employment, as well as sustainable and socially responsible economic development.

MFGIF- Masters in **Engineering** and Management of Innovation and Entrepreneurship

MEGI- Masters in **Industrial Engineering** and Management

MFGF- Master

**MEBiom-Masters** in Biomedical Engineering

in Energy Engineering and Management

Others

## Master's in Industrial Engineering and Management — MEGI

MEGI graduates are engineers with an interdisciplinary vision of business problems, with a solid background in the basic sciences, fundamental technologies, economics and management. The strong interdisciplinary component allows future masters to apply their knowledge to problem solving, even in new or unfamiliar situations, evidence of a professional systems approach integrating scientific, technological and management knowledge.

The skills acquired in the MEGI allow engineers to collect, select and interpret relevant information to evaluate solutions as well as justify their proposed solutions. The graduates develop skills for a professional intervention in a wide scope of organizations, whether in the industry, the services or in research.

## Master's in Biomedical Engineering — MEBIOM

Biomedical Engineering (EBM) is an engineering area where the theoretical and experimental tools of engineering are used to analyze and solve the complex problems of health, with emphasis on applications in medicine, biology, psychology and even social Sciences.

The typical problems addressed in this course are as varied and comprehensive as cell movement, nervous system physiology and how its electrical and metabolic activity can be observed and measured, mechanisms of muscle contraction, biocompatibility of materials and how they can be used in implant design, genetic engineering and tissue regeneration, reconstruction of medical and biological imaging, paradigm design and data analysis in neurosciences and the manipulation of sensitive medical data in databases used in management of hospital units and in decision support problems.

# Community and Outreach

# Community and Outreach 2021

- Cegist internal seminar
- Outreach activities (selected)





FIC.A - Festival Internacional de Ciência de Oeiras Maria do Rosário Partidário presented the project ROBUST -Unlocking Rural-Urban Synergies Tânia Ramos presented the project WSMART ROUTE - Waste Collection based on a Real Time Route Planning System



#### Novembro 29-30, 2021

"Novos Desafios em Saúde na ULisboa" Mónica Oliveira as Chair of the Event that included the 3rd edition of StartHealth@ ULisboa and the 5th National Conference of redeSAÚDE



Explain it like I'm five years old EP. 16 Tania Ramos - "How can we choose the best path?"

July 14, 2021 COVID-19 Indicator Partnership between the Portuguese Medical Association

(OM) and Instituto Superior Técnico





#### Novembro 8, 2021

"90 seconds of Science" @ Antena1
EP. 1191 Daniel Santos – ImproveOR project uses
artificial intelligence to improve access to
patients scheduled for surgeries



# munity and Outreach

## 2022



### February 10, 2022 Margarida Catalão-Lopes wrote

a Blog article entitled "A Teoria de Jogos e as Suas Aplicações"



#### April 26, 2022

Ana Carvalho e Marta Brazão wrote a blog article "A (falácia) da substituição dos materiais como promotora da circularidade"



#### October 10 and 13, 2022

Hugo Castro-Silva participated in a TV show showing his work. Longevidade - Desafios Económicos e Sociais (Episode 1&2), aired October 10 and 13



#### October 21-22, 2022

IX Mathematics Fair, Lisbon CEGIST presented the activity "To cut or not to cut (or how to cut), that is the question"



### May 23, 2022

Participation on the First IST Open
Day, on the 111th anniversary of
IST. CEGIST participated with the
activities "How to Manage the
Chocolate Supply Chain", "How to
minimize waste when cutting wood"
and "How to build a Tangram and use
it to solve an OR problem"

#### October 10-16, 2022

FIC. A – International
Science Festival 2022, Oeiras
Participation in FIC. A – with the activities
"How to Manage the Chocolate Supply Chain",
"How to minimize waste when cutting
wood", "How to build a Tangram and use it
to solve an OR problem" and "Organic Waste
Management: Peels that Fertilise"



#### December 7, 2022

Mónica Oliveira led the presentation of the Partnership for Health Systems Sustainability and Resilience Portugal Report, in an event organized by Expresso and Astrazeneca, in Lisbon



# Projects & Industry contracts

CEGIST research is supported by National and International competitive funding sources. During 2021-2022 CEGIST had 25 active projects of which 2 were institutional Core Support, 8 were coordinated by CEGIST Researchers and 15 were partnerships (6 International and 9 National). Besides, CEGIST researchers actively collaborate with several industries. These partnerships resulted in 6 active contracts.

### **Projects**

### **European Commission (EC)**

## European Network for Game Theory (GAMENET)

This Action seeks to understand and optimize complex networked systems like social, telecommunication, and transportation networks using game theory. It aims to unite researchers from varied fields such as mathematics, computer science, engineering, and economics, providing expertise to industrial partners and establishing a diverse community of scientists to address problems with considerable technological and socio-economic impact.

## Local PI: José Rui Figueira (Management commitee)

CA COST Action; CA16228 Partner

#### Improved Methods and Actionable Tools for Enhancing Health Technology Assessment (IMPACT HTA)

IMPACT HTA is a research project looking at new and improved methods across ten thematic areas, aiming at understanding variations in costs and health outcomes within and across countries, and integrating clinical and economic data from different sources, to improve methods in economic evaluation in the context of HTA and health system performance measurement.

#### Local PI: Mónica Oliveira

H2020; GA: 779312 Partner

## Innovative Training for Technology-based Frailty and Falls Management (Fall-In-Age)

The Fall-in-Age Project aims to develop and implement an online open course for students, specialists and professionals in the area of healthcare and geriatrics. The course focuses on the application of biomechanical technologies for the assessment and treatment of frailty and reduction of the number of falls in elderly people.

#### Local PI: Mónica Oliveira

ERASMUS; PT01-KA203-047343 Partner

## Rural-Urban Outlooks: Unlocking Synergies (ROBUST)

The ROBUST project involves 24 partners from 11 countries. Running from 2017 to 2021, it seeked to enhance understanding of rural and urban interdependencies and promote sustainable governance models, thus stimulating rural job creation. This was achieved via 11 Living Labs and five Communities of Practice.

#### Local PI: Maria Rosário Partidário

H2020; GA:727988 Partner

#### Strategic Environmental Assessment for Capacity Development in Higher Education in Asia (SEA-Asia)

The Erasmus+ SEA ASIA program aims to strengthen cooperation between universities in the EU (Denmark, Portugal, Sweden) and Southeast Asia (Bangladesh, Laos, Vietnam), enhancing their ability to deliver quality higher education in strategic environmental assessment (SEA).

#### Local PI: Maria Rosário Partidário

ERASMUS; 2019-1936/001-001 Partner

## Global Environmental Facility (GEF), UNESCO

#### Implementing Sustainable Low- And Non-chemical Development in SIDS (ISLANDS) in Cabo Verde, Guinea-Bissau and Sao Tomé & Príncipe

ISLANDS aids to prepare a CEO endorsement request document for a Full-Size Project, in line with the approved ISLANDS Programme PFD and Child Project Concept and the latest UNEP and GEF guidelines.

#### Local Co-PI: Ana Carvalho

GEF ID: 00000 (ISLANDS Atlantic) S1-32GFL-000632 Partner

## Fundação para a Ciência e Tecnologia (FCT)

## Bridging Science and Local Communities to wildfire risk reduction (BRIDGE)

BRIDGE is a Portuguese participatory action research project designed to develop an approach to integrate different forms of knowledge and action with a focus on forest fire risk reduction.

PI: Maria do Rosário Partidário PCIF/AGT/0072/2019

## Building decision support tools for improved operating room management (ImproveOR)

Aims to improve surgical care delivery efficiency and access to surgical care, by increasing the readiness and responsiveness level of hospitals to surgical demand

PI: Mónica Oliveira & Co-PI: Daniel Santos

PTDC/EGE-OGE/30442/2017



## Developing HTA tools to consensualise MEDIcal devices' VALUE through multicriteria decision analysis (MEDIVALUE).

Aims to develop innovative methodologies and tools to assess the multidimensional value of Medical Devices, being ultimately aligned with promoting resilient health systems that balance access to care with innovation and sustainability.

## PI: Mónica Oliveira & Co-PI: Carlos António Bana e Costa

PTDC/EGE-OGE/29699/2017

#### Entrepreneurship, Demographics and Ageing (Age)

Age will conduct research to provide new evidence and clearer insights about the mechanisms through which population ageing affects aggregate entrepreneurship.

#### PI: Rui Baptista

EXPL/EGE-ECO/1179/2021

#### Managing Sustainable Supply Chains (mSSChain)

Aims to develop comprehensive and innovative general models for the design, planning and operation of resilient Sustainable Supply Chains under uncertainty. These models will be validated using real industrial cases.

PI: Ana Barbosa-Póvoa

PTDC/EGE-OGE/28071/2017

## Portuguese public hospital performance assessment using a multi-criteria decision analysis framework (hSNS)

Aims to measure the hospital performance in terms of its quality and access dimensions to improve the quality of healthcare services that will be delivered, support management by monitoring and controlling performance indicators, benchmark healthcare providers, accountability and governance and better finance healthcare providers (according to their performance).

#### PI: José Rui Figueira

PTDC/EGE-OGE/30546/2017

## Social Innovation Strategies for Sustainability Transitions (TRUST)

This project adopts a participatory research and multi-actor approach with empirical observations in both urban and rural social-ecological contexts from three Portuguese case study regions, Lisbon, Aveiro and Évora, to contribute to create locally based sustainability transitions initiatives, boosting transformative processes, through social innovation strategies, that can enable changes in approaches, routines, practices, systems, and mind-sets.

PI: Maria do Rosário Partidário

PTDC/GES-AMB/28591/2017

## The Role of Human Capital in Entrepreneurial Success: A Reconceptualization (CHE)

Aims to compare technology regimes underlying university R&D with technology regimes underlying the industrial structure in surrounding regions and evaluate their influence in the effectiveness of technology transfer, and the creation, location choice and subsequent performance of knowledge-based start-up firms.

PI: Rui Baptista & Co-PI: Francisco Lima PTDC/EGE-0GE/31152/2017

## Advances in Vertical Differentiation: theory and applications (AVD)

This project aims to enhance the literature on vertical differentiation models by studying firms' quality decisions when costs increase. Theoretical models will be developed and validated using experimental economics, with a focus on the housing market.

PTDC/EGE-ECO/29332/2017

## Artificial Intelligence for Blood Management (LAIfeBlood)

LAIfeBlood aims to boost Instituto Português do Sangue e da Transplantação's (IPST) blood supply efficiency. The project involves analyzing historical data for patterns, creating predictive models for collections and transfusions, and developing software to optimize nationwide collection planning based on IPST resources.

DSAIPA/AI/0033/2019

## Data Science for Optimization of Emergency Medical Services (Data2Help)

Data2Help aims to optimize Instituto Nacional de Emergência Médica's operations in Portugal through improved resource assignment. This includes forecasting CODU workload, aligning staff schedules with demand, modeling regional emergency vehicle needs, and using software to balance resources nationwide per shift. DSAIPA/AI/0044/2018

## Discrete Optimization Methods for Energy management (DOME)

This project aims to address energy management challenges in data centers by developing tools for workload management, server virtual machine allocation, and heat dissipation optimization. It will employ powerful discrete optimization technology and multi-criteria analysis to enhance decision-making. These tools will be deployed in a medium-sized data center.

PTDC/CCI-COM/31198/2017

## Pharmaceutical Supply Chain of the Future (Future Pharma)

Future Pharma addresses the development of an optimization platform for designing a responsive and sustainable pharmaceutical supply chain.

PTDC/EME-SIS/6019/2020

## Spatial Data Sciences for COVID-19 Pandemic (SCOPE)

SCOPE will provide daily updates of health indicator maps for the COVID-19 pandemic history, offering insights into the spatial patterns during mitigation and endemic phases, enhancing the understanding of the disease's dispersion over time.

DSAIPA/DS/0115/2020

#### Spatial Modelling for mapping COVID-19 risk (SMOCK)

This project gathers a multidisciplinary team of experts in geo-spatial data sciences, epidemiology, public health, computer sciences and decision sciences in health to develop a set of tools to model the spatial and temporal evolution of the risk of infection to support decision-making of health and civil protection authorities.

Research4COVID-19 special fund (Project No. 391)

### Portugal 2020 (PT2020)

## Mobilizing scientific and technological knowledge in response to the challenges of the agri-food market (MobFood)

MobFood, led by Portugal's Agrofood Cluster, aims to create a sustainable and efficient food sector, prioritizing safety and health. This consortium of 43 entities will implement new processes, products, or services to achieve these goals. IST leads a key research area, the Collaborative Sustainable Agro-Food Supply Chain. LISBOA-01-0247-FEDER-024524

## Aligning Manufacturing Decision Making with Advanced Manufacturing Technologies (DM4Manufacturing)

DM4Manufacturing aims to optimize factory productivity by integrating advanced robotics and decision-making in a human-robot collaboration setting. The project balances automation with improved working conditions and has broad social, economic, and scientific implications, with applications in automotive and aerospace sectors, bridging the gap from R&D to real-world impact.

LISBOA-01-0145-FEDER-016418 Partner

## **Industry Contracts**

#### Valorpneu

#### Estudo da Rede Logística da Valorpneu

This project aims to analyse the current network of Valorpneu (collection centers, used-tires producers, and recyclers) in terms of geographic coverage and capacity usage (demand vs. supply) and develop a tool/app to help the re-design of the network by identifying the optimal locations and optimal capacity for new collection centers.

PI: Tânia Ramos

## Agência Portuguesa do Ambiente (APA)

#### Circular Economy Action Plan for Portugal

Development of the new Action Plan for Circular Economy. This new Action Plan for Circular Economy aims to create a chain in which everything is transformed, and nothing or little is wasted, maximising the economic value of materials, products and services, thus avoiding the consumption of new raw materials and eliminating

waste. A maximising concept, Circular Economy is based on several «R», such as Reduction, Reuse, Recovery, Recycling and Social Responsibility.

PI: Ana Carvalho

## Instituto de Saúde Baseado na Evidência

PI: Mónica Oliveira

### London School of Economics, World Economic Forum and AstraZeneca

## Partnership for Health System Sustainability and Resilience (PHSSR)

The Partnership for Health System Sustainability and Resiliency (PHSSR) is committed to the collaboration between sectors and borders to help build more resilient and more sustainable health systems for the future.

PI: Mónica Oliveira

### SDR - Portugal

#### **Deposit Refund System for Glass**

Study the environmental impact of the introduction of a Deposit Refund System for Glass.

PI: Tânia Ramos

#### Sociedade Ponto Verde

## Mobile-Pro-U: Mobile Unit for Processing and Recovery of Glass

Development of a processing system to recover packaging glass from undifferentiated flows, which can be operated in both fixed and mobile configurations.

The project included the characterization of municipal waste, the mechanical design of the mobile processing unit and the

design and plan of the logistics system. PI: Teresa Carvalho (CERENA)

& Co-PI: Tânia Ramos

# 2021

# Awards and distinctions

## Ana Póvoa

was considered one of the most influential scientists in 2021 by Stanford University (USA) and the Elsevier Editorial Group.

was ranked in the Top 10 of the best scholars in the area of Engineering and Technology in Portugal by Research.com. was listed as one of the best Computer Science Scientists in the 7th edition of Research.com ranking

José Rui Figueira

- were awarded with the INFER
  Policy Research Award for the Best
  Policy Paper. (September 8-10)
- Hugo Castro Silva and Francisco Lima

2022

## Ana Sara Costa

received the MCDM Doctoral Dissertation Award given by the International Society on Multiple Criteria Decision Making to the best dissertation related to MCDM.

# Ana Vieira, Mónica Oliveira and Carlos Bana e Costa

were awarded the Isabel Themido Award, in the Portuguese Association for Operational Research |APDIO Congress. (November 6-8)

## Ana Póvoa, Carlos Bana e Costa

were ranked in the Top 10 of the best scholars in the area of Business and Management in Portugal by Research.com.

## Rui Baptista

is one of the authors with most articles citations in economics and related areas.

## João Leitão and Dina Pereira •

were distinguished with the Best Paper Award, at the annual conference of the Society of Open Innovation (SOI). (July 6-8)

## Team

## Integrated members



Ana Barbosa Povoa Supply Chain Management Operations Research

Sustainability



Ana Carvalho Sustainability Circular Economy Life Cycle Assessment



Multiple Criteria Decision Aiding Decision Support Systems Classification Problems



Behavioural Operational Research Foresight Health Technology Assessment



Antonio Quintino Risk Analysis Decision Support Systems Operational Research



António Manuel Alvarenga Rodrigues Foresight Scenarios



Entrepreneurship

Labour economics

Ana Vieira

António Sérgio Ribeiro



Strategy

Sports economics

**Bill Williams** 



Scientometrics Inclusion, diversity and equity Engineering value creation





Strategic Decision Support Process consultation Multicriteria Value Measurement



**Daniel Santos** 

Integer Programming



Combinatorial Optimization Stochastic Optimization



Carolina Soares de Morais

Smart waste collection

Vehicle routing problem

Optimization



Francisco Lima

Applied econometrics Policy evaluation Innovation



Hugo Castro Silva

Automation **Employment** Entrepreneurship



Inês Carrilho Nunes •

Technological change Environmental policy Energy poverty



Isabel Maria da Silva João

Sustainable Product Design **Decision Aiding** Quality Engineering







Supply chain Sustainability Optimization

## Integrated members



João Agostinho de Oliveira Soares



João Lourenco





José Figueiredo Proiect Management Socio-technical Approaches to Systems Design

José Rui de Matos Figueira

Multi-Objective Optimization Multiple Criteria Decision Support Decision Support Systems



Decision making Intertemporal choice Choice under risk and uncertainty



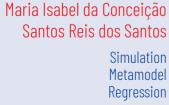
Margarida Barata Monteiro

Strategic and Sustainability Assessment Governance Transitions to Sustainability



Margarida Catalão-Lopes

Competition Strategy Sustainability





Maria Isabel Craveiro Pedro

Management Accounting Finance



Health care management science Management engineering



Paulo Vasconcelos Dias Correia

Sustainable development Urban and regional planning Innovation



Paulo Caldas

Sustainability Government Strategy

Rui Abrantes

Rui Baptista

Entrepreneurship and Innovation Strategic Human Capital Technology and Labour Markets



Tânia Ramos

Routing Reverse Logistics Optimization



Susana Relvas

Logistics Retail OR & Management Science



Tânia Rute Xavier de Matos Pinto Varela

Manufatura Supply chain: pharmaceutical Hydrogen



Teresa Sofia Cipriano G. Rodrigues



## **Associate Members**

- Acácio Porta Nova



Ana Cristina Santos Amaro
 Supply Chain Management
 Sustainability
 Logistics

Ana Sofia Mascarenhas Proença Parente da Costa



Augusto Manuel José Eusébio

Carlos Monteiro

User-centered product design Perceptual mapping Multivariate statistics

CarlosLucas de Freitas



Diogo António ( Fernandes Gonçalves



Diana Jorge
Operations Research
Metaheuristics
Logistics



Gilberto Montibeller





Fábio Medeiros da Silva Coelho Industry 4.0 Logistics Operations Research







João Leitão
Entrepreneurship
Innovation
Sustainable Development



João Pedro da Cruz Fernandes Thomaz



Aeronautical Management
Airport Management
Emergency and Contingency Plans



 María Carmen Carnero
 Multicriteria Decision Making Maintenance
 Sustainability

Dimitrovová



Business Intelligence eTourism Evolutionary Computation



Management science Efficiency measurement Decision analysis



Miguel Vieira
Production planning
Optimization
Decision support



Murat Karaoz





Yoichi Kumagai

## PhD Students



Ana de Paula

de Oliveira

Noqueira Roque

Alicia Soto Robles



Amaro Segunda Ricardo Decision science Operational research Public policies



Ana Flavia Alves •



Operational Research Multi-Criteria Decision Analysis Collaborative Modelling



Mascarenhas

**Decision Sciences** 

Behavioral Operations Research

Multi-criteria Decision Analysis

Ana Raquel Aquiar Vehicle Routing Problems Mathematical Programming Home Care



Ana Torrado Optimization Sustainability Blood Supply Chain





Cátia Rafaela Ferreira



Sustainable supply chain management Sustainability assessment Life cycle assessment





Household organic waste Circular economy Recycling behaviour



Ofori-Ntow Jnr

Inês Ralheta Duarte • Pharmaceutical Supply Chains Optimization Sustainability



Inês Risques Saavedra



João Pires Ribeiro Resilience Supply Chain Management



João Almeida Academic scheduling Multi-objective optimisation Meta-heuristics



Liliana Freitas

Behavioural Operational Research

Multicriteria Decision Analysis

Health Technology Assessment

José Luiz da Silva



Mafalda Ivo de Carvalho



Sustainability Supply chain management Performance assessment and measurement



Andreia Rodrigues dos Santos



Medeiros da Silva





Maria Meneses

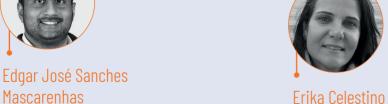
Optimization

Supply chain management Operational Research

Maria Lopes Martins



OR in healthcare Facility location Location-allocation models

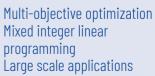




Fric



Mariana Bayão Horta Mesquita da Cunha



## PhD Students



Mariana Oliveira Operations Research Optimization Health services



de Sousa Abreu Data-driven decision making Optimization Operations management

Paulo Roberto







Health technology assessment Decision engineering Remote patient monitoring

Rafael Miranda



Salomé Guedes Segueira de Pádua Azevedo



Product design Decision support models Portfolio analysis

Sanaz Azarnoosh



Yannik Zeiträg Multi-objective optimization Schedulina Machine learning

Vânia Veloso





Staff •



Filipa Carvalho Pre-Award Funding Communication

Mariana Santa-Marta

Pre-Award Strategy **Funding** 



Sofia Machagueiro Communication Teamwork

Interpersonal Skills



# Appendix

## **Publications** 2021

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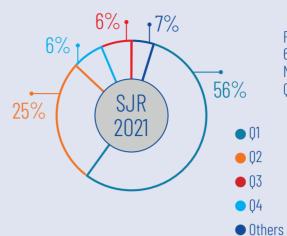
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From the 64 articles published in 2021, 6 (9,4%) were ranked as ABS4 or higher. Moreover, 36 (56,3%) were published in SJR 01 journals.

SJR: Scopus Scimago Journal Ranking

ABS: Association of Business Schools UK: journal rankings go from 4\* (highest) to 1 (lowest)

FT50:Ranking list of 50 journals used in Financial Times.

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#### **Books Chapters**

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## Publications 2022

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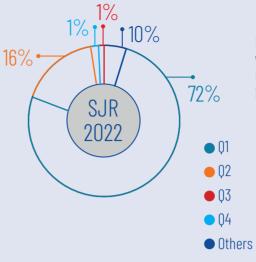
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In 2022, 83 articles were published, 8 (9,6%) were ranked as ABS4 or higher and 1 (1,2%) as FT50. From these 62 (72,3%) were published in SJR Q1 journals.

SJR: Scopus Scimago Journal Ranking

ABS: Association of Business Schools UK: journal rankings go from 4\* (highest) to 1 (lowest)

FT50:Ranking list of 50 journals used in Financial Times.

#### **Books**

Brito, SM, Thomaz, JPCF, Brito, SM. (2022). <u>Creativity</u> (S. Manuel Brito & J. P. C. Fernandes Thomaz, Eds.). IntechOpen.

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#### **Books Chapters**

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# Theses 2021

#### PhD

#### Miguel Alves Pereira

Efficiency and public policy of the Portuguese healthcare sector: A look at the pressing issues.
PhD in Engineering and Management, IST

Supervisors: José Rui Figueira & Rui Marques (CERIS)

#### Inês Isabel Carrilho Nunes

Energy transition towards deep decarbonization: Essays on technological, economic, policy, and social drivers.

PhD in Management and Engineering, IST

Supervisor: Margarida Catalão-Lopes

#### Syeda Nimra Batool

Critical Resources Influencing the Outcomes of Entrepreneurial Ventures. PhD in Management and Engineering, IST Supervisor: Rui Miguel Baptista

#### Joana Margarida de Almeida Lima

Strategic Sustainable Management. Through Critical Factors For. Sustainable Development. PhD in Management and Engineering, IST

Supervisor: Maria do Rosário Partidário

#### MSc

#### Alexandre Miguel Vilar Ricardo

Evaluation of the quality and access to health care in the Portuguese public hospitals: A multicriteria approach. MSc Industrial Eng & Management, IST Supervisors: José Rui Figueira & Ana Sara Costa

#### Amanda Rodrigues dos Anjos

Public-Private Partnerships at the Portuguese National Health System: can the Second Wavecreate value to society?

MSc Industrial Eng & Management, IST Supervisors: José Rui Figueira & Diogo Ferreira

#### Ana Catarina Gentil Gomes

Healthcare and the Creation of Public Value. A Critical Analysis of the Portuguese National Health Service. MSc Industrial Eng & Management, IST Supervisors: José Rui Figueira & Diogo Ferreira

#### Ana Rita Duarte Mendes

Maturity model development to evaluate hospital services' readiness in disaster and emergency situations.
MSc Industrial Eng
& Management, IST
Supervisors: José Rui Figueira
& Diogo Proenca

#### Andreia Vanessa Gouveia Gerardo

A preliminary early economic assessment of a novel BM-MSC secretome-based therapy for osteoarthritis patients. MSc in Biomedical Engineering, IST Supervisors: Mónica Oliveira & Frederico Ferreira

#### Afonso Vaz Palos Fontes

Avaliação Multicritério do Potencial de Produção de Bioetanol Através. de Resíduos Florestais e Agrícolas. MSc in Chemical and Biological Engineering, ISEL Supervisors: Isabel João & João Silva

#### António Francisco Nascimento e Oliveira Semedo Fidalgo

Delphi Method: A comparative analysis of existing Web-Delphi platforms. MSc Industrial Eng & Management, IST Supervisors: Teresa Rodrigues & Ana Matos

#### António Pedro Moiteiro Andrade Ferreira

Definição de gama de produtos em supermercados de proximidade. MSc Industrial Eng & Management, IST Supervisor: João Soares

#### António Saldanha Santos Barreiros Cardoso

Recycling plastic waste for 3D Printing filament by extrusion processing.
MSc Industrial Eng
& Management, IST
Supervisor: Ana Carvalho

#### Ariana Margues Fernandes

Circular Economy in Electronic Equipment Accessories.

MSc Industrial Eng & Management, IST Supervisor: Ana Carvalho

#### Beatriz Torres Rodrigo

Carbon Footprint Measurement for 3PLs.
MSc Industrial Eng & Management, IST
Supervisors: Ana Póvoa
& Susana Relvas
& Pierre Semal (UCLouvain)

#### Bernardo Teixeira Dias de Sousa Monteiro

Modelação multicritério para apoio ao processo de seleção de candidatos aplicando o método ELECTRE TRI-nC: O caso da empresa Robert Walters.

MSc Industrial Eng & Management, IST Supervisors: Ana Sara Costa & José Rui Figueira

#### **Carlos Daniel Pires Marques**

Optimization of the Number of Teams and Eormat of the Portuguese Football Primeira Liga MSc Industrial Eng & Management, IST Supervisors: José Figueira & António Ribeiro

#### Carlota Magalhães Mota Araújo Malheiro

Using Kansei Engineering methodology to support the development of a packaging-free area.

MSc Industrial Eng & Management, IST Supervisor: Carlos Monteiro

#### Carolina Maria Aguiar Raimundo

Combining workflow modelling with scenario planning tools: Process improvement in a Clinical Analysis Laboratory.

MSc in Biomedical Engineering, IST Supervisors: Mónica Oliveira & Filipa Baptista

#### Carolina Maria Morais Amaral

Sustainability and efficiency in municipal solid waste management of Portuguese municipalities MSc Industrial Eng & Management, IST Supervisors: Diogo Ferreira & Maria Pedro

#### Catarina Martins Santos

Compilação de benchmark instances para o planeamento e escalonamento do bloco operatório. MSc Industrial Eng & Management, IST Supervisors: Daniel Santos & Inês Marques Proença

#### Daniela Amado Floi

Just-in-Time Scheduling in Multiple
Parallel Machines.

MSc Industrial Eng & Management, IST
Supervisor: Daniel Santos

#### David André Ferreira dos Santos

How can we design a supply-chain of the future? MSc Industrial Eng & Management, IST Supervisor: Tânia Varela

#### Fábio Gonçalo Pinheiro

Cadeia de abastecimento circular aplicada à Indústria têxtil. MSc Industrial Eng & Management, IST Supervisor: Ana Carvalho

#### Filipe Miranda Simões

Variabilidade da qualidade química das impurezas no processo de desaguamento da polpa de minério de ferro da Anglo American Brasil. MSc in Quality and Environmental Engineering, ISEL Supervisors: Isabel João & João Silva

#### Francisca Pinto de Moura Cardoso Corte-Real

Kansei Engineering methodology to support the development of an innovative ready to eat algae soup. MSc Industrial Eng & Management, IST Supervisor: Carlos Monteiro

#### Francisco António de Aguiar e Morganho

Eco-design for plastic waste valorisation in a circular economy perspective.

MSc in Engineering and Management

MSc in Engineering and Management of Innovation and Entrepreneurship, IST Supervisor: Ana Carvalho

#### Francisco de Oliveira Castanhas Casal Ribeiro

Logistics Network Optimization, UPS.
Portugal Access Point Case Study-Lisbon Area.

MSc Industrial Eng & Management, IST

Supervisor: Ana Póvoa

#### Francisco João Ferreira Ruivo

Análise e configuração das operações do restaurante Red Bar Tagus. MSc Industrial Eng & Management, IST Supervisor: João Lourenço

#### Francisco José De Figueiredo Machado

Modelação e optimização de sistemas de bombagem em operação discreta e contínua para sistemas de abastecimento de água.

MSc Industrial Eng & Management, IST Supervisors: Daniel Santos & Inês Proenca

#### Francisco Moser Leitão Goucha Dos Reis

Otimização da Circulação de Veículos em Parque. O caso de estudo da Celbi. MSc Industrial Eng & Management, IST Supervisor: Daniel Santos

#### Gonçalo Magalhães dos Reis Martins

Análise económico-financeira associada à corrosão num gasoduto.
MSc Industrial Eng & Management, IST Supervisors: Maria Pedro & João Fernandes

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The impacts of COVID-19 on the energy sector: economics & sustainability.

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#### Guilherme Barreiros Pereira

Jet Fuel Distribution System: Lisbon Airport Case Study. MSc Industrial Eng & Management, IST Supervisors: Susana Relvas & António Quintino

#### Guillermo Marchessi Riera

Engaging without greenwashing: a holistic gamified approach to foster ecofriendly behavior in a renewable energy crowdfunding platform MSc Energy Eng & Management, IST Supervisor: Susana Relvas

#### Henrique Humberto de Lemos Martins

A multicriteria classification approach for assessing policy interventions to stimulate transition of electric vehicle technology in the European Union.

MSc Energy Eng & Management, IST Supervisors: Carla Henriques

& José Rui Figueira

#### Henrique Stefano Skorupa Bubicz Correa Motta

An Integrated Approach of House of Quality and MultiCriteria Evaluation in the Design of an Electric Formula. Student Car. MSc Industrial Eng & Management, IST. Supervisors: João Lourenço & Isabel João

#### Inês Ralheta Duarte

Pharmaceutical Industry Supply Chains: planning vaccines' distribution. MSc in Biomedical Engineering, IST Supervisors: Ana Póvoa & Bruna Mota

#### Íris Vieira da Silva

Improving routing for medical test sample transportation to a clinical analysis.

laboratory using optimisation approaches.

MSc in Biomedical Engineering, IST

Supervisors: Ana Póvoa & Tânia Ramos

#### Joana Isabel Guerra Boavida Ferreira

Forecasting COVID-19 Predicting the number of patients admitted at IMU and ICU.

MSc Industrial Eng & Management, IST Supervisors: José Rui Figueira & Carlos Alves

#### João António Carvalho Almeida

An Integer Programming Model for Scheduling MSc's Thesis Defences. MSc Industrial Eng & Management, IST Supervisors: Daniel Santos & Inês Marques Proença

#### João Maria Santos-Vitor

Energy Transition Roll Out Plan.
MSc Industrial Eng & Management, IST
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#### João Mirante Granate

Water Supply System Operation
Optimization to Reduce Energetic Costs
Águas do Algarve Case Study.
MSc Industrial Eng & Management, IST
Supervisors: Daniel Santos & Inês Marques
Proenca

#### João Pedro Cunha Pereira Cal

Product failure tolerance determinants:

An exploratory study on the technological market.

MSo Industrial Fig. 8 Management IST.

MSc Industrial Eng & Management, IST Supervisors: Ana Sara Costa & Ana Carvalho

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Production of Bio-oil from Cigarette Butts and a Circular Economy System. MSc Industrial Eng & Management, IST Supervisors: Ana Carvalho & Rui Galhano dos Santos

#### José Miguel Pereira da Fonseca

Circular Economy System to Cigarette Butts MSc Industrial Eng & Management, IST Supervisor: Ana Carvalho

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Efficiency in the tourism sector. A conceptual analysis of international performance.

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#### Luis António Pinela da Silva

Promoting Excess Heat Using Chemical Reactions – Case Study. MSc in Chemical and Biological Engineering, ISEL Supervisors: Isabel João & João Silva

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Integrating appointment scheduling and inventory management steps in the blood donation system.

MSc Industrial Eng & Management, IST Supervisors: Inês Marques Proença & Daniel Rebelo dos Santos

#### Madalena Margues Veloso

Assessing the Social Sustainability of the three major Portuguese forest-based industries Pulp and paper, cork and wood industries. MSc Industrial Eng & Management, IST

Supervisor: Ana Carvalho

#### Manuel Maria Tavares Gomes Aires

Requirements Elicitation in ERP Implementation Process - Timestamp case study.

MSc in Engineering and Management of Innovation and Entrepreneurship, IST Supervisor: Rui Abrantes

#### Márcia Gonçalves Batista

Supply Chain Resilience: Tactical-Operational Quantitative Models. MSc Industrial Eng & Management, IST Supervisor: Ana Póvoa

#### Maria da Costa Macedo Nunes Ventura

E-commerce last-mile deliveries strategy optimization for rural areas. Amazon.
Logistics case-study: Pilot scenario in Spain.
MSc Industrial Eng & Management, IST Supervisor: Susana Relvas

#### Maria de Henriques Lebre da Silva Pinto

Operating Room Planning and Scheduling in the Scope of Scheduling Literature.

MSc Industrial Eng & Management, IST
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#### Maria do Carmo Raposo Vaz Rebordão

Roteamento e agendamento numa unidade de Hospitalização Domiciliária. MSc Industrial Eng & Management, IST Supervisor: Daniel Rebelo dos Santos

#### Mariana Ferreira Salema

"Nota Verde" ou "Nota Preta": O que pesa mais na decisão de ter filhos? MSc Industrial Eng & Management, IST Supervisors: António Ribeiro & Hugo Silva

#### Mariana Pina Tomé

Impact of the COVID-19 pandemic on Portuguese Public Health Units: development and analysis of a survey. MSc in Biomedical Engineering, IST Supervisor: Tânia Ramos

#### Miguel Maria Cunha Martins da Fonseca Barata

Short and medium term potential impacts of economic and financial public policies under the COVID-19 pandemic. Causes and insights from a large panel of Portuguese companies.

MSc Industrial Eng & Management, IST Supervisors: Paulo Caldas
& Mónica Oliveira

#### Nika Shahidian

Improving the forecast demand process for Emergency Medical Services The case study of INEM. MSc Industrial Eng & Management, IST Supervisors: Ana Póvoa & Daniel Santos

#### Nuno Vicente Amado e Vasconcelos Duarte Silva

Tournament Theory Applied to Professional Tennis Players. MSc Industrial Eng & Management, IST Supervisor: António Ribeiro

#### Pedro Filipe Garvão Pereira

Social concerns in the Pharmaceutical Supply Chain during a pandemic. MSc in Biomedical Engineering, IST Supervisor: Ana Póvoa

#### Pedro Martins Namorado Rosa

Staff rescheduling with minimum. disruption. MSc Industrial Eng & Management, IST Supervisor: Ana Póvoa

#### **Pedro Miguel Branco Pires**

The Impact of Player Turnover on Football Teams Performance. MSc Industrial Eng & Management, IST Supervisor: António Ribeiro

#### Pedro Miguel Cardeira Mendes

Optimization of Patient Centred Processes The Oesophageal and Stomach Reference Center at Portuguese Institute of Oncology Lisboa Francisco Gentil. MSc Industrial Eng & Management, IST Supervisor: Daniel Santos

#### Rodrigo Duarte Silva Freudenthal

Aumento da eficiência na produção. de moldes de gesso numa fábrica de cerâmica. MSc Industrial Eng & Management, IST

## Supervisor : Daniel Santos Sandrina Pereira Francisco

Optimal configuration and planning of a blood supply chain network under an uncertain environment. MSc Industrial Eng & Management, IST Supervisors: Ana Póvoa & Daniel Santos

#### Sara Maria Pereira Oliveira

Staff Scheduling in a hospital context: the case of Luz Saúde Hospital.

MSc in Biomedical Engineering, IST Supervisor: Daniel Santos

#### Sergi Fortuny Gozánlez

On establishing the additive value functions compatible with the public Portuguese hospitals' quality, efficiency, and access related criteria.

MSc Industrial Eng & Management, IST Supervisors: José Figueira & Diogo Ferreira

#### Sérgio Henriques Santos

Solução frugal para tratamento de água. MSc Industrial Eng & Management, IST Supervisor: Ana Carvalho

#### Sofia Alexandra Lopes Silva Bastos

Product Design of a Zero Waste
Toothpaste Packaging.
MSc Industrial Eng & Management, IST
Supervisor: Ana Carvalho

#### Sofia Antunes de Moraes Sarmento

Sustainability analysis of the Portuguese public hospitals A multicriteria approach. MSc Industrial Eng & Management, IST Supervisors: José Figueira & Ana Sara Costa

#### Sofia Tomaz de Menezes

Risk Analysis and Modelling Case Study of a Portuguese Codfish Processing Company. MSc Industrial Eng & Management, IST Supervisor: António Quintino

#### Tomás Portela Neves de Almeida

Mergers and innovation – New theoretical insights with an application to the PSA/FCA merger case.

MSc Industrial Eng & Management, IST

Supervisor: Margarida Catalão-Lopes

#### Vasco Maria José de Mello Morais

Food Loss and Waste Valorisation in Agri-Food Supply Chains The case of Jerónimo Martins.

MSc Industrial Eng & Management, IST Supervisor: Ana Póvoa

#### Vera de Oliveira Mouton Ribeiro Alves

Valorization of End-of-Use Medicines in the Pharmaceutical Industry - A Circular Economy Perspective. MSc Industrial Eng & Management, IST Supervisor: Ana Carvalho

#### Vitor Simões

Identificação de matérias-primas críticas. para Portugal e estratégias de economia circular. MSc in Quality and Environmental Engineering, ISEL

Supervisor: Isabel João

## Theses

#### PhD

#### Carolina Soares de Morais

Smart Waste Collection Routing
Problems: using real-time information
for better planning
PhD Engineering and Management, IST
Supervisors: Tânia Ramos
& Ana Póvoa

#### Cátia Rafaela Ferreira Medeiros da Silva Coelho

Design and planning of sustainable supply chain: integration of monetization strategies

PhD Engineering and Management, IST Supervisors: Ana Póvoa & Ana Carvalho

#### Fábio Alexandre Aldeias Medeiros da Silva Coelho

A simulation-based decision support tool for in-house logistics operations PhD Engineering and Management, IST Supervisors: Susana Relvas & Ana Póvoa

#### Marta Salgado

Advancing knowledge on Environmental Health in urban settings. From evidence to designing a tool to improve environmental health monitorization in Lisbon

PhD EnviHealth & Co. ISAMB - Instituto

de Saúde Ambiental Supervisors: Mónica Oliveira & Paulo Nogueira

MSc

#### Adriana Forte dos Santos

Aplicação de Ferramentas Lean na Melhoria do Processo Vitivinicola da Eundação ADEP MSc in Quality and Environmental Engineering, ISEL Supervisor: Isabel João

#### Afonso Duarte Pinto Bastos Delgado

Desempenho dos países no desenvolvimento da indústria e da economia e na erradicação da pobreza: Uma abordagem de benchmarking aplicada aos ODSs 1, 8 e 9 MSc Industrial Eng & Management, IST Supervisors: Diogo Ferreira & Paulo Caldas

#### Afonso Freitas do Amaral Cardoso da Silva

Elaboração de mapas percetuais para apoiar o posicionamento estratégico de veículos de combustível alternativo MSc Industrial Eng & Management, IST Supervisor: Carlos Monteiro

#### Afonso Maria Margues da Gama

Process Improvement in Operations
Management The Case Study of SAS
interior modules
MSc Industrial Eng & Management, IST
Supervisors: Bruna Mota
& Anselmo Rodrigues

#### Ana Catarina Castelo de Carvalho

Assessing the economic impact of pandemic outbreaks in Portugal: A bibliometric review

MSc Industrial Eng & Management, IST Supervisors: Maria Isabel Pedro & Diogo Ferreira

#### André Fernandes Magalhães

Innovation Games — The Impact of Startup's Product Innovation Degree and Competition Intensity on the Incumbent's Acquisition Decision MSc Industrial Eng & Management, IST Supervisor: Margarida Catalão-Lopes

#### Andreia da Costa

Avaliação da Qualidade Sensorial de nectares e refrigerantes MSc in Quality and Environmental Engineering, ISEL Supervisors: Isabel João & João Silva

#### António Moutinho

Análise e Soluções para uma.

Distribuição Alimentar de Last Mile mais.

Sustentáve

MSc in Management and Industrial

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Supervisor: Ana Póvoa

#### Beatriz Isabel Cagigal Gregório

Multi-criteria decision analysis of the Portuguese public hospitals: The role of interactions among pairs of access and quality criteria MSc Industrial Eng & Management, IST Supervisors: Ana Sara Costa & Miguel Alves Pereira

#### Bernardo Luís Borges Pedroso

Implementation of the Plan for Every Part. (PFEP) Tool and Additional Methodologies for Operational Improvement. Case-Study: Warehouse area at Dimplex Thermal. Solutions

MSc Industrial Eng & Management, IST

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#### Bruno Daniel Gil Lisboa Saúde

Improvement of In-House Logistics
Processes in the Automotive Industry –
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#### Carlota Macias de Gouveia

Thinking the future with citizens: a participatory foresight approach for assessing beef consumption patterns in the future

MSc Industrial Eng & Management, IST Supervisors: Ana Matos & Ana Santos

#### Carmen Pereira

Ferramentas da Qualidade no Controlo e Melhoria de Processos e Produto numa empresa de produção de detergentes e produtos de limpeza MSc in Quality and Environmental Engineering, ISEL Supervisor: Isabel João

#### Cássio Ferreira Pinto Legaspe Zanatto

The Impact of ESG News in Volatility - The Case of the Portuguese Equity Index MSc in Engineering and Management of Innovation and Entrepreneurship, IST Supervisor: Margarida Catalão-Lopes

#### Daniel Almeida

Avaliação e Gestão de Risco Segundo Referencial NP EN ISO 9001:2015 - Estudo de caso na Lisanave MSc in Quality and Environmental Engineering, ISEL Supervisor: Isabel João

#### Diogo Roque

Transformação Digital no Setor do Transporte Rodoviário de Mercadorias em Portugal

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#### Duarte Peig Dória Damásio

Incorporação de diferentes objectivos na gestão de doentes cirúrgicos Optimização e simulação do processo de agendamento
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#### Duarte Simões Bessone Pereira de Gouvêa

The impact of supply chain disruptions caused by the COVID-19 pandemic on inflation and its effect on consumer goods companies – Case Study «The Kraft Heinz Company»

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#### **Eduardo Enrique Martinez Jorges**

Recycling Lithium Batteries, a viable industrial process
MSc in Energy Engineering and Management, IST
Supervisors: Diogo Santos
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#### Estefania Moreno Piña

Circular Economy System to Transform
Coffee Waste into Biodiesel
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#### Filipa Gamanho Antunes Esteves de Carvalho

Development of a Clinical Decision.
Support System for rational.
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#### Francesca Brignoli

Scenarios For The Future Of
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#### Francisco Cortez Viterbo

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#### Francisco Gonçalves Ferreira Cortez

Improving small-sized items.
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#### Francisco Martins da Silveira

Evaluating supply chain configuration alternatives for integrating additive manufacturing
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#### Francisco Raposo

Optimização do Planeamento de Rotas na cadeia de abastecimento de Uma Empresa de Distribuição MSc in Management and Industrial Strategy, ISEG Supervisor: Ana Póvoa

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Product Development Risk: A Bayesian Network Approach The Unbabel Case Study MSc Industrial Eng & Management, IST

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Facilitating Vegetarian and Vegan Diet Adherence: a Behavioral Diary Study Approach

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From Problem Structuring to.
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Improvement of the Operational Planning of a Social Organisation ComDignitatis. Case Study

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Ferramenta de priorização de pacientes cirúrgicos eletivos: O caso da cirurgia geral

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Barriers Analysis for Supply Chain.
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A Digital Twin-based Life Cycle
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Preventing Anti-Competitive Behavior.
Employing Game Theory to detect Cartels
and Collusion Cartel da Banca case
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Supply Chain Disruption Management. how to cope with the semiconductor shortage problem in the automotive. industry Case Study of Volkswagen. Autoeuropa MSc Industrial Eng & Management, IST Supervisors: Bruna Mot & Duarte Dinis

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A Genetic Algorithm for the Flexible Resource-Constraine Multi-Project Scheduling Problem MSc Industrial Eng & Management, IST Supervisors: Tânia Ramos & Rainer Kolisch

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Logistics Management of Perishable Goods Supply Chains using a Model Predictive Control MSc in Mechanical Engineering, IST Supervisors: Miguel Botto & Bruna Mota

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Examining the factors that influence the intention to reuse food delivery apps in Portugal
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#### Lara Joanna De Carvalho Ramos

A construção de uma academia formativa: O caso de estudo Hovione MSc Industrial Eng & Management, IST Supervisors: Bruna Mota & Pedro Alexandre Marques (Lusofona/Hovione)

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Tourism Sustainability Index to Create a Roadmap of Sustainable Tourism in São Miguel, Azores MSc Industrial Eng & Management, IST Supervisor: Ana Carvalho

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Scenarios For The Portuguese Dairy
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For The Industry. Applying Porter'S
Five Forces And The Tows Matrix On
The Scenarios -Happy Consumers,
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«Dairy Paradise»
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**Business and Economics** 

A network-DEA model to evaluate the impact of quality and access on performance of hospitals MSc in Biomedical Engineering, IST Supervisors: Diogo Ferreira & José Rui Figueira

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Cellular Layout Planning and Implementation - Sub-assembly area renewal at Dimplex Thermal Solutions MSc Industrial Eng & Management, IST Supervisor: Bruna Mota

#### Maja Annik Eymer

Scenarios For The Portuguese Dairy.
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Scenarios "Dairy-Free Mainland" And.
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Ferramentas da Qualidade no Processo de Soldadura de uma Industria de Sistemas de Escapes MSc in Quality and Environmental Engineering, ISEL Supervisor: Isabel João

## Maria Margarida Fernandes Vinagre Pinhol Abrantes

Agri-Food Supply Chain Resilience with Blockchain Application MSc Industrial Eng & Management, IST Supervisors: Ana Póvoa & Catherine Mulligan

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A districting approach for a homehospitalization service network under uncertain demand MSc in Biomedical Engineering, IST Supervisors: Ana Póvoa & Daniel Santos

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On the use of dark stores in omnichannel last-mile distribution MSc Industrial Eng & Management, IST Supervisor: Susana Relvas

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Responsabilidade Social Corporativa: Custos e Disposição a pagar MSc Industrial Eng & Management, IST Supervisors: Ana Sofia Branca, Margarida Catalão- Lopes

#### Mariana Filipa Salgado Pires

Previsão de durações de cirurgias: o caso do Hospital do Espírito Santo de Évora MSc in Quantitative Methods for Decision-making in Economics and Business, ISEG Supervisors: Raquel Bernardino & Daniel Santos

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Multicriteria Decision Aiding in the Categorization of Football Players MSc Industrial Eng & Management, IST Supervisors: José Rui Figueira & Ana Sara Costa

#### Miguel José Rosado Quintas Matos de Jesus

Satisfaction in providing health care: A systematic review of the literature MSc Industrial Eng & Management, IST Supervisors: Diogo Ferreira & Maria Isabel Pedro

#### Nuno Alves

Estudo das Motivações, obstáculos, vantagens e fatores impulsionadores da economia circular: o caso das empresas com registo EMAS e certificação ISO 14001 em Portugal MSc in Quality and Environmental Engineering, ISEL Supervisors: Isabel João & João Silva

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Satisfaction on the Tourism Sector A Bibliometric Analysis applied to the Hospitality Sector MSc Industrial Eng & Management, IST Supervisors: Diogo Ferreira & Maria Isabel Pedro

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Exploring scalability of a digital health intervention: A value network approach MSc in Biomedical Engineering, IST Supervisors: Teresa Cipriano Rodrigues

#### Pedro Maria de Castello Branco

& Salomé Azevedo

Desenvolvimento de um Modelo de Maturidade para avaliar os Sistemas de Informação no contexto hospitalar português

MSc Industrial Eng & Management, IST Supervisor: Diogo Proença

#### Pedro Miguel Alexandre Cardoso

Impact of the COVID-19 tracking and tracing Public Health activities in Portugal MSc in Biomedical Engineering, IST Supervisors: Mónica Oliveira & Paulo Nicola

#### Peer Philip Rijo Johansen

How does bank risk-taking change according to regulation and competition? A game theory approach to green capital buffers MSc in Engineering and Management of Innovation and Entrepreneurship, IST

Supervisor: Margarida Catalão-Lopes

#### Piero Polat

Scenarios For The Future Of Consumption Of No-Lo Alcoholic Beverages By Generation Z And Strategic Implications And Financial Forecasts For Campari Group - Scenarios Suitable For

A Marketing Campaign MSc in Management, NOVA School of Business and Economics Supervisor: António Alvarenga

#### Rita Maria Penas Silvério

Developing a data visualisation tool to support the monitoring of remote care management programs: An integrative approach

MSc in Biomedical Engineering, IST Supervisors: Mónica Oliveira & Filipa Baptista

#### Rita Ouental de Medeiros

Economia Circular: Desafios e oportunidades na gestão de cadeias de abastecimento MSc Industrial Eng & Management, IST Supervisor: Bruna Mota

#### Rita Tomás Ramos

Determinants of inpatient satisfaction: a systematic review and meta-analysis MSc Industrial Eng & Management, IST Supervisors: Diogo Ferreira & Maria Isabel Pedro

#### Sara Benlloch Navarrete

Techno-Economic Modelling of Stationary Battery Storage Value Stacking at Distribution Transformers in India MSc in Energy Engineering and Management, IST Supervisors: António Quintino & Nicolas Fouassier

#### Sara de Jesus Franco

Innovative approaches to optimal blood supply chain management problems MSc in Biomedical Engineering, IST Supervisors: Ana Póvoa & Daniel Santos

#### Silas Matten Imboden

Critical success factors of online appointment booking platforms: A case study in the healthcare industry MSc in Engineering and Management of Innovation and Entrepreneurship. IST Supervisors: Diogo Goncalves & Luís Martinez (Associate Professor NOVA SBE)

#### Sofia Alexandra Catarino resi

Gestão de operadores de uma unidade industrial por competências Managing operators in an industrial unit by competences MSc Industrial Eng & Management, IST Supervisors: João Lourenço & Pero Alexandre Margues (Lusofona/Hovione)

#### Sofia Alexandra Mota Sá Sotomaior

Quality in health care: A systematic literature review applied to hospital care MSc Industrial Eng & Management, IST Supervisors: Ana Sara Costa & Diogo Ferreira

#### Tiago Almeida Santos Simões

Roadmap para auxiliar uma organização inserida na Indústria Farmacêutica a iniciar a sua transição rumo à I ndústria 4.0 MSc Industrial Eng & Management, IST Supervisor: Tânia Varela

#### Tomás Maria Loureiro Sarreira Mateus Rocha

Optimization of Order Assignment to Couriers for On-demand Delivery MSc Industrial Eng & Management, IST Supervisors: Tânia Ramos & Diana Jorge

#### Tomé Estêvão Cupido dos Santos

A model for elective patient scheduling integrating regular and additional MSc in Biomedical Engineering, IST Supervisor: Daniel Santos

## **Projects**

The list below includes projects that were actively running during 2021 & 2022

#### **European Commission (EC)**

#### **European Network for Game Theory** (GAMENET)

CA COST Action; CA16228 Partner

#### Improved Methods and Actionable Tools for Enhancing Health Technology Assessment (IMPACT HTA)

H2020: GA: 779312 Partner

Partner

#### Innovative Training for Technology-based Frailty and Falls Management (Fall-In-Age) ERASMUS: PT01-KA203-047343

Rural-Urban Outlooks: Unlocking Synergies (ROBUST) H2020: GA:727988

Partner

Strategic Environmental Assessment for Capacity Development in Higher Education in Asia (SEA-Asia)

ERASMUS; 2019-1936/001-001 Partner

#### **Global Environmental** Facility (GEF), UNESCO

#### Implementing Sustainable Low- And Nonchemical Development in SIDS (ISLANDS)

in Cabo Verde, Guinea-Bissau and Sao Tomé & Príncipe GEF ID: 00000 (ISLANDS Atlantic) S1-32GFL-000632 Partner

#### Fundação para a Ciência e Tecnologia (FCT)

#### Advances in Vertical Differentiation: theory and applications (AVD)

FCT: PTDC/FGF-FC0/29332/2017

#### Artificial Intelligence for Blood Management (LAIfeBlood)

FCT: DSAIPA/AI/0033/2019 Partner

#### **Bridging Science and Local Communities** to wildfire risk reduction (BRIDGE)

FCT; PCIF/AGT/0072/2019 Coordinator

#### Building decision support tools for improved operating room management (ImproveOR)

FCT; PTDC/EGE-OGE/30442/2017 Coordinator

#### Centro de Estudos de Gestão do Instituto Superior Técnico (CEGIST)

FCT: UIDB/00097/2020 Coordinator

#### Centro de Estudos de Gestão do Instituto Superior Técnico (CEGIST)

FCT: UIDP/00097/2020 Coordinator

#### Data Science for Optimization of Emergency Medical Services (Data2Help)

FCT: DSAIPA/AI/0044/2018 Partner

#### Developing HTA tools to consensualise MEDIcal devices' VALUE through multicriteria decision analysis (MEDIVALUE).

FCT: PTDC/FGF-0GF/29699/2017 Coordinator

#### Discrete Optimization Methods for Energy management (DOME)

FCT; PTDC/CCI-COM/31198/2017 Partner

## Entrepreneurship, Demographics and

FCT; EXPL/EGE-ECO/1179/2021 Coordinator

#### Managing Sustainable Supply Chains (mSSChain)

FCT; PTDC/EGE-OGE/28071/2017 Coordinator

#### Pharmaceutical Supply Chain of the Future (Future Pharma)

FCT: PTDC/EME-SIS/6019/2020 Partner

Coordinator

Portuguese public hospital performance assessment using a multi-criteria decision analysis framework (hSNS) FCT: PTDC/EGE-OGE/30546/2017

Social Innovation Strategies for Sustainability Transitions (TRUST) FCT: PTDC/GFS-AMB/28591/2017 Coordinator

#### Spatial Data Sciences for COVID-19 Pandemic (SCOPE)

FCT: DSAIPA/DS/0115/2020 Partner

#### Spatial Modelling for mapping COVID-19 risk (SMOCK)

FCT; REF Partner

#### The Role of Human Capital in Entrepreneurial Success: A Reconceptualization (CHE) FCT: PTDC/FGF-OGF/31152/2017

Coordinator

#### Portugal 2020 (PT2020)

Mobilizing scientific and technological knowledge in response to the challenges of the agri-food market (MobFood)

LISBOA-01-0247-FEDER-024524; Partner

**Aligning Manufacturing Decision** Making with Advanced Manufacturing Technologies (DM4Manufacturing) LISBOA-01-0145-FFDFR-016418 Partner

## Industry Contracts

#### The list below includes partnerships with industry actively running during 2021 & 2022

#### Estudo da Rede Logística da Valorpneu

Valorpneu PI: Tânia Ramos

#### Circular Economy Action Plan for Portugal

Agência Portuguesa Do Ambiente (APA) Pl: Ana Carvalho

Instituto de Saúde Baseado na Evidência.

PI: Mónica Oliveira

#### Partnership for Health System Sustainability and Resilience (PHSSR)

London School of Economics, World Economic Forum and AstraZeneca Pl: Mónica Oliveira

Deposit Refund System for Glass

SDR - Portugal PI: Tânia Ramos

#### Mobile-Pro-U: Mobile Unit for Processing and Recovery of Glass

Sociedade Ponto Verde PI: Teresa Carvalho (CERENA) Co-PI: Tânia Ramos



Contact us

cegist.tecnico.ulisboa.pt twitter.com/CEG\_IST linkedin.com/company/cegist

CEGIST | Associação do Instituto Superior Técnico para a Investigação e Desenvolvimento Av. António José de Almeida, n.º 12 1000-043 Lisbon, Portugal Email cegist@tecnico.ulisboa.pt Phone +351 21 841 77 29

Editorial Team
Tânia Ramos
Daniel Santos
Hugo Castro Silva
Bill Williams
Sofia Machaqueiro
Filipa Carvalho
Mariana Santa-Marta

Design Inês Assis www.inesassis.com

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