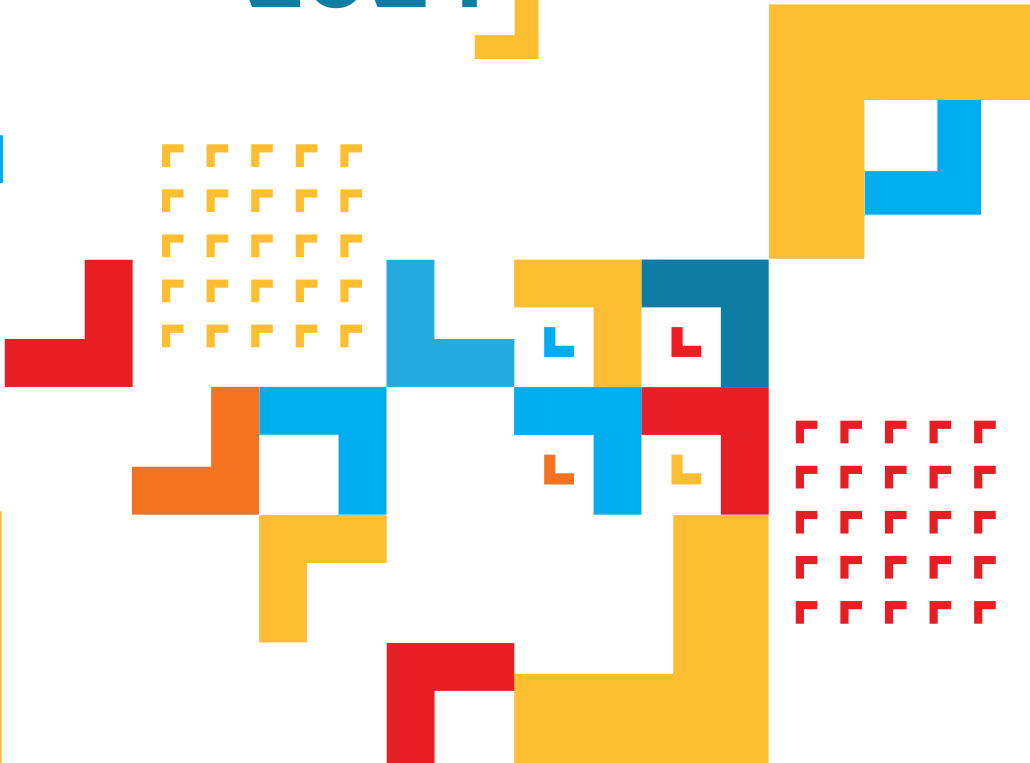




Biennial Report

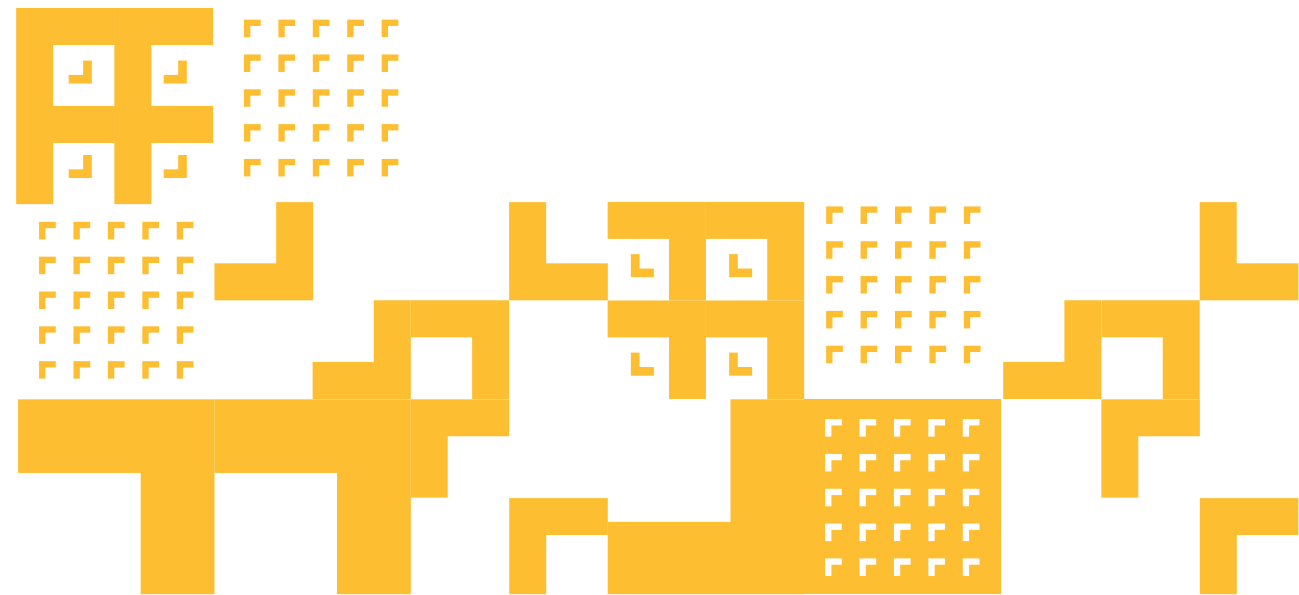
2023
2024





Biennial Report

2023
2024



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President's Foreword

Tânia Ramos

It has been a privilege to serve as President of CEGIST and to lead its vibrant and dedicated community over the past two years. CEGIST is a leading multidisciplinary research centre at the interface between management and engineering, hosted by Técnico, the largest and most renowned engineering school in Portugal. We are driven by real-world problems, linking management science and engineering approaches to deliver impactful research on global challenges such as climate change, digitalization, and sustainable development,

in collaboration with industry and other stakeholders. Higher education institutions and their research centres play a vital role in addressing complex societal and technological challenges. At CEGIST, we embrace this responsibility with a commitment to advancing scientific knowledge and developing innovative solutions to complex managerial and organizational issues. Establishing strong scientific leadership to drive the growth of a truly excellent research centre has been a key strategic priority over the years.

The last two years were marked by an intense period of preparation for the FCT Units Evaluation. While CEGIST was already operating at what we believed to be an Excellent level, our collective efforts during this time focused on ensuring that our achievements and impact were clearly visible - with the goal of elevating CEGIST's classification from Very Good to Excellent. This objective became a catalyst for critical reflection, strengthening our alignment with the highest standards of scientific rigour, societal relevance, and institutional development. A major highlight of this biennium was the in-person visit of our Scientific Advisory Board in April 2023. We were honoured to welcome Gregory Parnell (University of Arkansas), Roy Thurik (Erasmus University Rotterdam), and Elena Fernández (University of Cádiz), with Heriberto Cabezas (University of Miskolc) joining online. This two-day event was instrumental in shaping CEGIST's future: the first day focused on our strategic plan for 2024-2028, while the second day featured a PhD Pitch event and a round-table discussion on strategies to position CEGIST as a leading international research centre. Our pursuit of research excellence is evident in the increasing number of scientific papers published in top-tier journals. Several of these works were distinguished with Best Paper awards from renowned scientific societies and journals. Close to half of our publications involved international co-authors, including

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collaborators from renowned institutions such as MIT, Carnegie Mellon University, Imperial College London, and LSE. Our international standing is also reflected in individual accolades: three CEGIST researchers were ranked among the World Top 2% most-cited scientists (Stanford-Elsevier, 2023); one was appointed as the Portuguese representative to the European Commission's Circularity Working Group on critical raw materials; and one currently serves as President of the International Society on Multiple Criteria Decision Making. During 2023-2024, CEGIST coordinated several

national and international projects and led impactful industry partnerships. New projects such as CHARADE and Digitalisation in the Portuguese Labour Market, tackle pressing energy and employment challenges. Ongoing efforts like AGE and Future Pharma continue to reinforce our interdisciplinary reach, while completed projects such as the Circular Economy Action Plan for Portugal and the Partnership for Health System Sustainability and Resilience exemplify our ability to deliver research with impact on public policy. Our CEGIST Seminar Series has become a key platform for academic dialogue, featuring 18 international and 9 national speakers, strengthening our global and local connections.

We also reaffirmed our commitment to nurturing the next generation of researchers, as evidenced by the significant number of master's and PhD theses supervised. The launch of the Brown Bag Seminars - a student - led initiative - exemplifies the dynamism and autonomy we encourage within our research community.

Beyond research, we expanded our visibility and public engagement. The launch of our first public Biennial Report, covering 2021-2022, marked a significant step in our commitment to transparency and knowledge dissemination. Our outreach activities grew through media appearances, science communication events, and participation in initiatives like the European Researchers' Night and GIRLSTEAM. Our researchers actively contributed to public

dialogue through interviews, seminars, podcasts, blogs, and public science forums.

Internally, we strengthened our institutional culture through initiatives like CEGIST Away Day, fostering our sense of community and shared purpose. We invested in young researchers, expanded infrastructure - our new Laboratory for Research, Teaching and Societal Impact for Logistics and Operations, LOG. lab, was inaugurated in May 2024, reinforced our Pre-Award office with a full-time officer, and launched an internal European Research Council (ERC) program including round tables with evaluators and awardees, pitch sessions, individual mentoring and proposal development support. We promoted interdisciplinarity across our research areas, deepened ties with industry, and launched new strategies to promote internationalization and collaboration.

Looking ahead, we remain committed to advancing knowledge, fostering innovation, and addressing society's most urgent challenges. We are confident that our collective efforts - guided by scientific integrity, and academic freedom - will continue to grow in impact and relevance. I am deeply grateful to all researchers, staff, students, and partners whose dedication and excellence have made these achievements possible. Because excellence in research is not just about results - it is also about the people who make them happen!

Tânia Ramos



About CEGIST

Our Mission

We explore the links between management science and engineering approaches to stimulate creativity in problem-solving while actively collaborating with industry, public institutions and other stakeholders to transfer technology, add value to society, and support the development of public policies. Through our research, we aim to address pressing global challenges and contribute to sustainable development.

Our Vision

To be a leading international research centre at the interface between Management Science and Engineering and to be the first choice for partners looking to make a lasting impact on society via cutting-edge approaches operating in the interface between engineering, technology, and management science.

Organization and Governance

Executive Board



Tânia Ramos
President



Daniel Santos
Vice-President



Hugo Castro Silva
Board Member



Bill Williams
Board Member



Sofia Machaqueiro
Administrative Support

Principal Investigators Committee



Mónica Oliveira
DECISING



José Rui Figueira
MOSAIC



Ana Barbosa-Póvoa
OpLog



Rui Baptista
SEI



Ana Isabel Carvalho
SUSTAINS



External Advisory Board



Elena Fernández
University of Cádiz



Gregory Parnell
University of Arkansas



Heriberto Cabezas
University of Miskolc



Nilay Shah
Imperial College
London



Roy Thurik
Erasmus University
Rotterdam

Integrated members

Scientific Council

Pre-Award Office



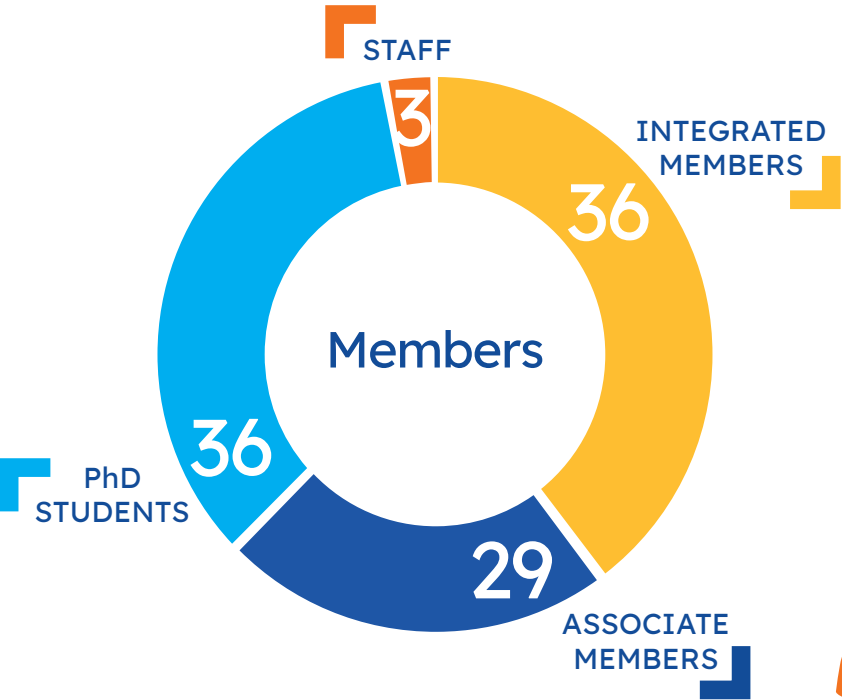
Mariana Santa-Marta
Head



Mariana Batista Santos
Officer

IST-ID
IST
Universidade de Lisboa

Facts and Numbers



Nationalities

15

Portugal	83	Cuba	1
Brazil	7	Germany	1
Spain	2	Iran	1
Angola	1	Ireland	1
Chile	1	Italy	1
Colombia	1	Japan	1
		Netherlands	1
		Pakistan	1
		Turkey	1



54%

FEMALE



46%

MALE

Note: Team members at 31.12.2024

Subject areas of publications (Scopus)



Publications



79

2023

71

ARTICLES

8

BOOK CHAPTERS

65

2024

57

ARTICLES

8

BOOK CHAPTERS

Theses



98

2023

93

MSc

5

PhD

99

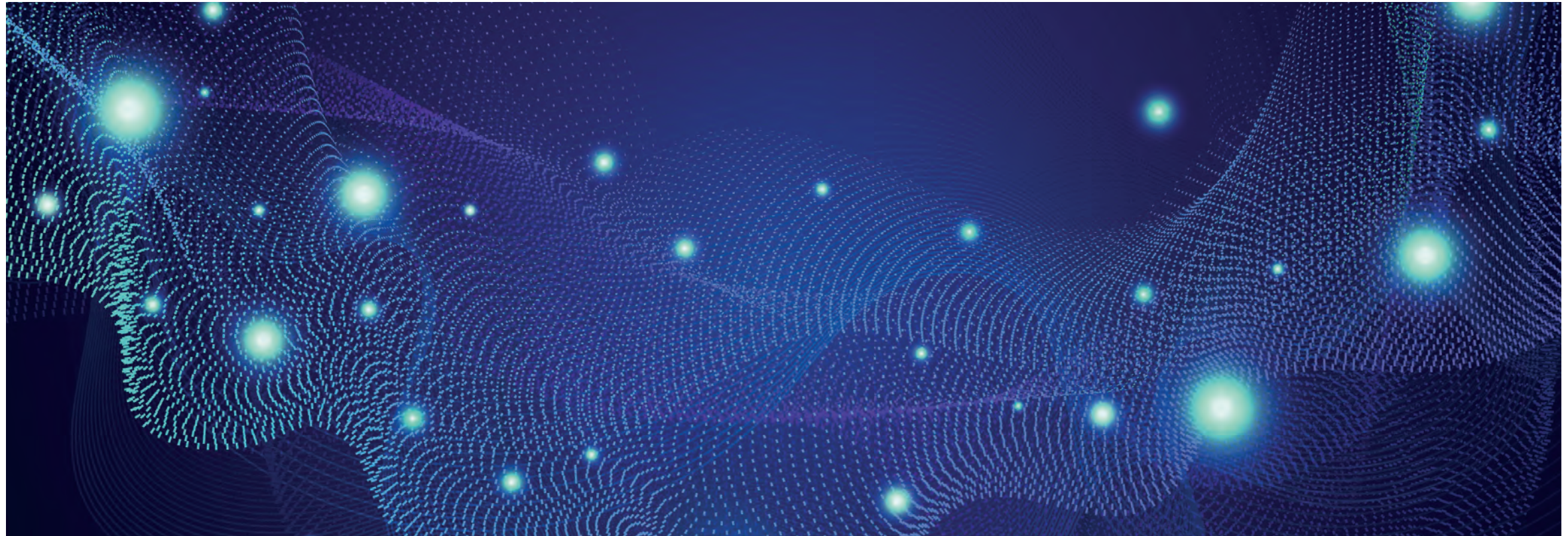
2024

96

MSc

3

PhD



Research Areas

CEGIST's core research is on the design and application of innovative models, methods, and tools in the engineering and management of systems and organizations, spread into five complementary research areas, developing research in:

- Decision Science and Management Engineering

(DECISING): methods, models, and decision-support tools to assist engineering management practice in complex contexts involving diverse stakeholders, multiple objectives, and uncertainty sources.

- Systems Modelling and Methods of Operations Research and Analytics (MOSAIC): modelling

and solving real-world complex problems through innovative mathematical programming methods and algorithms.

- Operations, Logistics and Supply Chain Management (OpLog): management challenges faced by industry and services organizations regarding their operations, logistics, and supply chains.
- Strategy, Entrepreneurship

and Innovation (SEI): corporate strategy, economics, entrepreneurship and innovation, and their relationship with industry dynamics, labor markets, and economic development.

- Sustainable Solutions and Assessment for Circular Economy Systems (SUSTAINS): sustainability assessment tools and practices from a circular economy perspective.

DECISING DECISion science and management engineerING

Mónica Oliveira



Mónica Oliveira is Full Professor in Decision Sciences at the Engineering and Management Department of IST and coordinates DECISING. She has enhanced and applied management science techniques in multiple organizations and lead national and international projects. Impact of her work has been recognized by the 2023 INFORMS/SDP Decision Practice award.

Driven by real world challenges on the frontiers of engineering and management, and grounded in the principles of decision-making and decision-aiding theory, the Decision Science and Management Engineering (DECISING) branch of CEGIST is a multimethodological area that develops methods, models, decision-support tools and knowledge to assist engineering management practice in complex contexts that involve diverse stakeholders, multiple objectives and several sources of uncertainty. At DECISING we follow a collaborative learning constructivist paradigm integrating socio-technical processes to design sustainable solutions to problems of performance appraisal and value measurement, evaluation and prioritization, resource allocation and budgeting, risk analysis, project management, policy design and strategic choice. Our mission is driven by industry innovation, multidisciplinary research and spin-off partnerships, and is currently focused on (although not limited to) health, energy, and environmental settings, always exploring cross-fertilization with the other areas of CEGIST and international collaborations.

Achievements

In the 2023-24 period, DECISING's main achievements included:

- a) Leading the Partnership for Health Systems Sustainability and Resilience in Portugal—an initiative by the World Economic Forum, London School of Economics, and AstraZeneca—engaging 40 stakeholders in designing impactful, media-covered policy recommendations discussed throughout 2023.
- b) Actively organizing national and international events, including the 5th International Conference on Health Care Systems Engineering (Lisbon) and the 8th Annual Conference “Developing Knowledge and Tools for Patient-Centric Care” of the Lisbon University Health Network.
- c) Participating in governmental commissions on Portugal's genomic medicine strategy and on assessing national medical education needs.
- d) Collaborating with European health technology agencies and Portuguese hospitals to develop pioneering methodologies for evaluating medical devices and assist real decision-makers, including tools to assess genomic panel contracting strategies (Afonso et al., 2023) and distinct medical devices (Freitas et al., 2023), and to build composite indices from qualitative judgments (Bana e Costa et al., 2023).

Methods

[MACBETH and other multicriteria modelling techniques and tools](#)

[Decision conferencing and Delphi participatory processes](#)

[Project and portfolio decision analysis](#)

[Foresight and risk modelling](#)

[Problem structuring methods and behavioral operational research](#)

Highlights

DECISING research has been assisting real decision-makers with multimethodologies in several industries.

The DECISING collaborative value modelling framework has been adopted in international large-scale policy-making processes and has been a seed for policy, research, and educational partnerships.

Area applications include quality management, risk evaluation in the oil industry, health technology assessment, engineering education, policy evaluation and environmental sustainability.

Recent research includes behavioral operational research and foresight studies, developing virtual decision conferencing and Delphi processes, and tools to enhance the MACBETH approach.

- e) Providing consultancy services, such as designing consensus-building methods for managing type-2 inflammation patients (ISBE/SANOFI), resulting in a peer-reviewed publication (Costa et al., 2024).
- f) Launching innovative pedagogical initiatives, notably the MOOC “Regulation of Health Technologies” (with the Pharmacy School, INFARMED, and industry partners), and contributing to HEI4FUTURE (EIT Urban Mobility) to design new education for health professionals.
- g) Winning the 2023 INFORMS Decision Analysis Practice Award (Decision Analysis Society and Society of Decision Professionals) for work on participatory decision analysis and collaborative value modelling.
- h) Receiving international recognition, including Carlos Bana e Costa's inclusion among the 2024 World's Top 2% Scientists for lifetime achievements.

MOSAIC

Systems modelling and Methods of Operations reSearch And analytICs

José Rui Figueira



José Rui Figueira is currently a Full Professor at Instituto Superior Técnico – University of Lisbon, with previous lecturing experiences at University of Évora, University of Coimbra and Nancy’s School of Mines (where he obtained a Full Professor position).

The systems modelling and Methods of Operations reSearch And analytICs (MOSAIC) research area of CEGIST is devoted to modelling and solving real-world complex problems, mainly through the design of single and multi-objective mathematical programming innovative tools (methodologies, methods, algorithms, and software), enabling organizations to convert challenges into advantageous opportunities, helping to make better decisions in a vast range of areas of engineering and sciences. MOSAIC’s mission is thus grounded in the principles of interdisciplinarity, integration and internationalization. Its main objectives are: to foster interdisciplinary activity on modeling and solving optimization problems covering the various areas; to provide a platform for integrating people and promote cross-fertilization mainly for the development of mathematical programming tools and their application in practice; and to promote the development of necessary theory to meet the needs of complex optimization problems by establishing international cooperation.

Achievements

The MOSAIC research area achieved significant milestones during 2023–2024. In 2024, José Rui Figueira was elected President of the International Society on Multiple Criteria Decision Making. He was internationally recognized in 2023 as one of the World’s Top 2% Scientists (Stanford ranking). Miguel Alves Pereira received the APDIO IO2024 Award for the best PhD thesis in Operational Research defended between 2021 and 2023. Over this period, MOSAIC published over 30 papers in leading peer-reviewed journals. Noteworthy contributions include the development of three new algorithms designed to address the complexity of presenting Pareto fronts in multi-objective optimization, focusing on cardinality, coverage, and uniformity. These algorithms demonstrated state-of-the-art performance in generating representative solution sets (Mesquita-Cunha et al., 2023). Another highlight was the introduction of a fast and effective greedy heuristic, augmented by a cooperative coevolutionary genetic programming-based hyper-heuristic, for job shop lot-sizing and scheduling, yielding near-optimal solutions in under one second

Methods

Design and implementation of methods for single and multi-objective optimization

Analytics, machine learning, simulation and optimization

Robustness and stochastic analysis

Data Envelopment Analysis

Meta-heuristics and hyper-heuristics for optimization

Combinatorial and mixed integer linear programming

Highlights

José Rui Figueira was elected President of the International Society on Multiple Criteria Decision Making in 2024.

Over 30 articles were published in top-tier peer reviewed journals, advancing methodologies in multi-objective optimization, scheduling, composite indicators, and healthcare analytics.

Miguel Alves Pereira won the APDIO IO2024 Award for the best PhD thesis in Operational Research.

Innovative algorithms and ultra-fast heuristics achieved state-of-the-art optimization across academic and industrial settings.

Impactful science outreach through major events like Técnico Open Day, promoting Operational Research with interactive activities.

(Zeiträg et al., 2024). Further advances include a multi-objective model and a two-stage solution method for thesis defense scheduling, which proved effective across diverse university scenarios (Almeida et al., 2024). A methodology for constructing composite indicators applicable across various domains marked a breakthrough in operations research and analytics (Figueira et al., 2023). Additional contributions involved a fuzzy BoD-based reassessment of the Healthcare Access and Quality Index and the development of a categorization framework for evaluating public hospitals using Electre Tri-nC with criteria interactions (Pereira et al., 2024a, 2024b). MOSAIC has been actively involved in outreach activities. Over the past two years, it participated in Técnico Open Day’s Science Fair, the XXth and XXIth Mathematics Fairs, APIST Summer Camp, with activities including “Come Build a Tangram,” “To Cut or Not To Cut: That is the Question,” and “Efficiency League: Choose the Champion Club!”.

OpLog

Operations, Logistics and Supply Chain Management

Ana Barbosa-Póvoa



Ana Barbosa-Póvoa is a Full Professor in Operations and Logistics at the Engineering and Management Department of Instituto Superior Técnico (IST), University of Lisbon. Her research focuses on developing a deep and comprehensive understanding of complex problems in supply chains and operations management, supported by innovative engineering systems models and techniques. Her contributions have been recognized with numerous national and international awards. She serves in several editorial boards. She is a Vice President of EURO, the European Association of Operational Research Societies, and a founding member of the EURO Working Group on Sustainable Supply Chains.

OpLog research area at CEGIST conducts multidisciplinary research driven by the challenges faced by industry and service organizations in managing their operations, logistics, and supply chains. Our research is focused on advancing the integrated knowledge of these disciplines, ranging from strategic to operational decision-making, and is grounded in the conceptual and analytical foundations of Systems Engineering. We strengthen the theoretical foundations necessary for supporting sound decision making, which is further applied to improve industrial practice. Our research outcomes include developing decision-support products and processes that foster effectiveness, efficiency and sustainability. To broaden our reach, we engage in national and international collaborative research to develop innovative solutions to complex issues faced by various industries. Our applied research targets sectors such as (but not limited to) agri-food, health, manufacturing, process-based industries, energy, transportation, logistics, retail, waste management, and social services.

Achievements

In the 2023-24 period, OpLog's major achievements span from: 1) being leading partner and coordinator for research funding involving diverse projects developed in close collaboration with other research partners and industry, resulting in integrated modelling approaches/tools to assist organisations in their path towards effectiveness, efficiency, and sustainability excellence; 2) proven global academic leadership through an increased number of high-quality, peer-reviewed publications with a strong citation impact; Ana Póvoa (OpLog's PI) achieved international acclaim in 2023, ranking as the World's Top 2% Scientist for her career achievements and contributions; invited international plenary lectures; keynotes; participation in Ph.D. examination committees worldwide; participation in international evaluation panels worldwide (EU-ERC; Academy of Finland; FWO; NRG; NOW; ESF, etc.); leadership roles in national and international societies such as Portuguese Association of Operational Research (APDIO), European Association of Operational Research Societies (EURO), International Working Groups (EURO Working Group in Sustainable Supply Chains); awarded recognitions to three OpLog members as being within the 12 Best Young Women working in Operations Research (WISDOM Forum - EURO Society); awarded

Methods

Single and Multi-objective Optimization
Stochastic and Robust Optimization
Case-Study Analysis and Action Research
Data Analytics and Forecasting
Environmental Life Cycle Assessment

Highlights

Operational Research based tools to provide effective decision-support in operations and supply chain management.

Develop studies targeting sustainability in operations and supply chains.

Production of diversified, high-quality research with strong academic and societal relevance.

Active collaboration with international research institutions across multiple countries and domains.

Strong partnerships with industry, translating research into actionable solutions and innovation.

the "Best EJOR Paper 2023" in the category of Innovative Applications in Operational Research; and the "Best Process System Engineering Paper 2024" of the Portuguese Operations Research Portuguese Society; organization of the 5th international Health Care Systems Engineering conference in 2023 with over 40 participants and 15 healthcare practitioners; 3) being national service providers for industry, through research-driven projects funded by industry partners, resulting in novel, actionable insights for both research and practice - such as the Valorpneu App, which uses optimization models for network design to help Valorpneu, a non-profit organization managing used tire collection, assess current logistics mileage and identify optimal collection center locations to minimize travel distance and CO₂ emissions; 4) being very active in outreach activities(e.g. first time at the European Research Night 2023 with the hands-on activity "How to Manage the Chocolate Supply Chain"); 5) inauguration of the new Laboratory for Research, Teaching and Societal Impact for Logistics and Operations, LOG.lab, in direct collaboration with a Portuguese retailer company.

SEI

Strategy, Entrepreneurship and Innovation

Rui Baptista



Rui Baptista is Full Professor in Entrepreneurship and Innovation at Instituto Superior Técnico (IST). Previous academic posts include Carnegie Mellon University, Indiana University, Brunel Business School, and the Max Planck Institute. He is Editor of Small Business Economics, Associate Editor of the Journal of Small Business Management, and member of the Editorial Board of Eurasian Business Review.

The Strategy, Entrepreneurship and Innovation (SEI) branch of CEGIST conducts applied research in topics related with entrepreneurship, corporate strategy, technology and innovation, market research, and their relationship with industry dynamics, labor markets, and economic development. Furthermore, we address firms' decisions and government policies on sustainable and competitive practices and technologies, with an emphasis on healthcare and the environment.

Our research programs use quantitative empirical methods to examine the impacts of technological change, human capital, firms' decisions, and government policies on issues such as entrepreneurial success, competitiveness and internationalization, productivity and wages, industry evolution, labor markets, and regional development. We aim to offer new insights into the roles played by technology, knowledge and human resources in promoting sustainability, employment, and the formation of innovative firms and competitive regions, contributing to the formulation and assessment of policies in industry, science, the environment, healthcare, and higher education.

Achievements

In the 2023-24 period, researchers in the SEI area published over two dozen articles in international peer reviewed journals indexed in Clarivate Web of Science and Scopus, many of them in the first quartile Impact Factor/ CiteScore and presented at multiple research conferences and seminars. Researchers in the area received, managed, and completed several projects awarded competitively in topics such as the impact of AI and digitalization on employment and productivity; the impact of ageing and firm demographics on entrepreneurship; and the socio-economic and equity impacts of the EU Emissions Trading System. SEI's research on these topics has received funding from both public and private sources, including FCT and Fundação Francisco Manuel dos Santos.

Methods

Advanced econometrics using micro and macro data

Game theory and experimental economics

Qualitative-comparative analysis using fuzzy sets

Qualitative methods and case studies

Highlights

Diversified high-quality research.

Public policy implications.

Advanced training and supervision of multiple research students.

Collaboration with a variety of international research partners.

Throughout this period, SEI researchers played important roles as editors and reviewers of international academic journals, as well as leadership roles in professional and academic associations – for instance, Eduardo Costa was president of the Portuguese Association of Health Economics (APES) in 2023-24. SEI researchers also played important expert roles in government policy and business strategy, including production of policy paper briefs on the impact of AI; digitalization, and routinization on occupations and employment; consultancy activity on firms' pro- and anti-competitive behaviors; and membership of the Health Technology Assessment Commission and the National Commission for Reference Centers in the NHS. Outreach activities included numerous media appearances and newspaper articles communicating about the impact of AI and automation on employment and productivity; efficiency and sustainability of public health care spending; energy access, decarbonization, and eco-innovation; as well as contributions to institutional blogs, newsletters, and bulletins.

SUSTAINS

SUSTainable solutions and Assessment for cIrcular ecoNomy Systems

Ana Isabel Carvalho



Ana Isabel Carvalho is Associate Professor at Instituto Superior Técnico – University of Lisbon. Coordinator of the BSc and MSc of Environmental Engineering of University of Lisbon and University of Shanghai and Co-founder of Social Innovation Lab at Técnico.

SUSTAINS is a branch of CEGIST dedicated to research on sustainability practices in a circular economy perspective and sustainability assessment tools, conducting theoretical and practical research in three main topics: 1) Developing sustainable operations and supply chains solutions towards circular economy systems; 2) Economic, Environmental and Social evaluation through Life Cycle Assessment methodologies; and 3) Development of decision support tools for sustainability implementation and monitoring. We see our role in developing theory, models and tools, which help the diagnosis of current activities, propose more sustainable solutions in a long run and assess the sustainability improvements across time. We conduct participatory action research, and use qualitative and quantitative approaches, to promote the aforementioned research.

Achievements

In 2023-2024 the PI of SUSTAINS has been nominated as Portuguese representative on the Circularity Working Group that advises on EU policy regarding Critical Raw Materials. SUSTAINS started the coordination (in collaboration with CERENA) of the ISLANDS Atlantic implementation phase (2,2M\$ financed by GEF and managed by United Nations Environment Programme: UNEP) being responsible to create circular economy systems in a sustainable life cycle management in Guinea Bissau, São Tomé and Príncipe and Cabo Verde for Waste of Electric and Electronic Equipment and end of life vehicles. SUSTAINS has participated in seven European Projects, being responsible for the Social Life Cycle Assessment (LCA) of the projects and support the Environmental LCA through a strong collaboration with ARDITEC, which is an association that targets sustainable development, protection & conservation of our cultural heritage, and social & societal responsibility (Examples of projects: Novum: Production of new cellulose based materials, Aquabioprofit: Circular economy systems for valorization of aquaculture waste and Lignicoat- Development of new bio-based coatings). SUSTAINS joined the FCT-funded BioCFiber project, being responsible for the sustainability assessment of the new bio-based carbon fibers developed in the project. SUSTAINS also coordinated a project with a coat painting

Methods

Circular Economy Business models

Case-Study Analysis and Action Research

Life Cycle Costing

Environmental Life Cycle Assessment

Social Life Cycle Assessment

Highlights

Ana Carvalho has been nominated as Portuguese representative on the Circularity Working Group that advises on EU policy regarding Critical Raw Materials.

Coordination of a 2,2M\$ project on implementation of circularity systems for WEEE and ELV in Atlantic Islands (financed by GEF and implemented by UNEP).

Technological development of a recycling machine for community support in increasing recycling.

Participatory methodologies and Life Cycle Assessment methods have been applied has main methodologies in many European and Industrial projects.

Outreach activities about recycling with the creation of a recycling machine and activities in schools and open days.

company SIKA, where they have performed the LCA of new materials. During this period SUSTAINS has coordinated a project financed by the municipality of Oeiras to develop a recycling machine. The machine involves new technologies for the identification of residues and an interaction with an app with gamification to promote people living in Oeiras to increase recyclability. This project has involved students from Técnico, through the collaboration with Junitec, and alumni with a collaboration of a Spin-Off of Técnico called Trash4Goods. SUSTAINS is co-responsible for the Social Innovation Lab (SILAB@Tecnico) and did outreach activities about recycling in schools and open days and the “Sustainability Dilemmas” Game at the European Researchers’ Night. Several publications in top journals have been published and participation in conferences have been performed, some presentations were invited keynotes. Also, SUSTAINS has participated in Ph.D. examination committees and in national and international evaluation panels worldwide.

Education

One of CEGIST's main vehicles for knowledge transfer to society is through higher education. Our researchers have substantial experience in advanced training and active coordination and participation, both in teaching and in supervising students, in several MSc and PhD Programs offered by IST. All programs are multidisciplinary in nature and focused on technology, and provide students with knowledge in a wide range of academic fields.

PhD Programs

PhD Program in Engineering and Management

The PhD Program in Engineering and Management equips students with the mastery of a variety of methods within the field of Management Science, across a broad range of themes. The approaches adopted are applicable to decision and analysis problems in the fields of business management, public policy, and wherever the interaction between technology, economy and society is required. Graduates combine technological knowledge, management scientific methods, and organizational factors, and play an increasingly important role in business development both in the industry and services, government, and produce independent scientific research with international impact.

PhD Program in Engineering and Public Policy

The PhD program in Engineering and Public Policy prepares students to develop research in public policy and management of technology by addressing real world issues where technology, business and legal aspects are equally important. This program focuses on networked infrastructures and offers specializations in telecom policy and energy policy. It also provides strong preparation in decision analysis applied to real world problems. The program trains public policy analysts able to tackle complex, ill-defined and unstructured, real world problems of large scale and to develop information and knowledge to effectively manage such systems.



MSc Programs

Master's in Industrial Engineering and Management — MEGI

MEGI graduates are engineers with an interdisciplinary vision of business problems, with a solid background in the basic sciences, fundamental technologies, economics and management. The strong interdisciplinary component allows future masters to apply their knowledge to problem solving, even in new or unfamiliar situations, evidence of a professional systems approach integrating scientific, technological and management knowledge. The skills acquired in the MEGI allow engineers to collect, select and interpret relevant information to evaluate solutions as well as justify their proposed solutions. The graduates develop skills for a professional intervention in a wide scope of organizations, whether in the industry, the services or in research.

Master's in Biomedical Engineering — MEBIOM

Biomedical Engineering (EBM) is an engineering area where the theoretical and experimental tools of engineering are used to analyze and solve the complex problems of health, with emphasis on applications in medicine, biology, psychology and even social Sciences. The typical problems addressed in this course are as varied and comprehensive as cell movement, nervous system physiology and how its electrical and metabolic activity can be observed and measured, mechanisms of muscle contraction, biocompatibility of materials and how they can be used in implant design, genetic engineering and tissue regeneration, reconstruction of medical and biological imaging, paradigm design and data analysis in neurosciences and the manipulation of sensitive medical data in databases used in management of hospital units and in decision support problems.

Master's in Engineering and Management of Innovation and Entrepreneurship — MEGIE

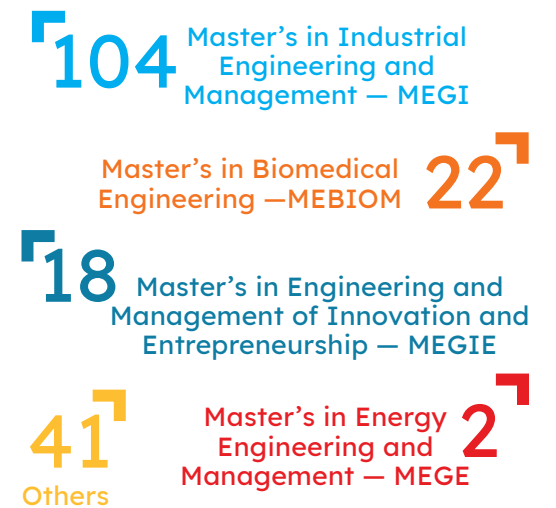
The Masters in Engineering and Management of Innovation and Entrepreneurship (MEGIE) main objective is to train qualified professionals and equip them with tools in innovation management, design thinking and development of new products and services, entrepreneurship and commercialization of technology, and multi-level technological and sectoral policies, contributing to the formulation and implementation of innovative business

strategies and public policies, as well as the creation of new technology-based companies. MEGIE intends to train human resources that, positioned in industry and services, public institutions, universities, R&D units, organizations dedicated to the commercialization and transfer of technology, or in other areas of the Scientific and Technological System, can contribute to enhance the role played by Science and Technology in promoting business competitiveness and employment, as well as sustainable and socially responsible economic development.



Master's in Energy Engineering and Management — MEGE

The MSc in Energy Engineering and Management offers a cross-cutting program in the energy field, combining technical specialized knowledge, grounded on a solid scientific basis, with a broader perspective of the interactions with economics, environment and innovation in the energy area. The Master in Energy Engineering and Management aims at training the new generation of skilled professionals to be active in the energy sector. With this goal, the program offers cross training in the energy field, ensuring specialized technical knowledge, grounded on a solid scientific basis, complemented with a broad knowledge in the areas of economics, environment and innovation. The Master In Energy and Management combines the academic experience and the industry connections of the various departments



Number of MSc Dissertations supervised by CEGIST's researchers in 2023 and 2024

at IST with the different international partnerships of prestigious European schools in which IST participates to offer a multidisciplinary program in the field of energy.

Seminars

CEGIST regularly promotes the dissemination of scientific knowledge from its members and guests, in areas relevant to its research, through the initiative CEGIST Seminar Series. CEGIST also launched the Brown Bag Seminars initiative: meetings with doctoral students, organized by themselves, to discuss and develop ideas that can contribute to their research path and career development.

2023

CEGIST Seminar Series

Speaker: Paulo Abreu (CEGIST), **Data-Driven Forecasting for Operational Planning of Emergency Medical Services**, January 26th

Speaker: Valentina Bonomi (University of Brescia, Italy), **Fairness in Healthcare: Investigating the Impact of Conflicting Stakeholder's Goals Through Multi-Objective Formulations**, February 10th

Speaker: Robin Buter (University of Twente), **Strategic Placement of Public-Access Defibrillators for Effective Response to Cardiac Arrests**, March 17th

Speaker: Sérgio Batista (New York University Abu Dhabi), **On the Modeling of Urban Congestion Using Aggregated Models Based on the Macroscopic Fundamental Diagram**, May 5th

Speaker: José Luis García Lapresta (PRESAD, Universidad de Valladolid), **Aggregating Linguistic Assessments in Multi-Criteria Decision-Making**, May 9th

Speaker: Alice Aubert (Zurich University of Applied Sciences), **Engaging Citizens in OR-Supported Decision-Making With Online Preference Elicitation Tools**, May 26th

Speaker: José Palma-Oliveira (Faculdade de Psicologia, Universidade de Lisboa), **The History of Limited Rationality of Waste Management in Portugal: or how the 'Italianization' (exporting) is near**, June 23rd

Speaker: Martin Murmann (BFH, Switzerland), **Retaining Employees when Startups Professionalize**, July 7th

Speaker: Marcos Estellita Lins (UFRJ, Brazil), **Structuring Complex Social Problems — Theory of Mind, Metacognitive Maps, and Decision Support Models**, July 24th

Speaker: Ana Lanham (DEB-IST and iBB), **Opportunities for Management and Engineering Cross-Links in Biological Wastewater Treatment and Resource Recovery Systems**, October 27th

Speaker: Diogo Gonçalves (CEGIST), **Behavioral Science and Nudging as a Tool for Organizational Effectiveness**, November 24th

2024

CEGIST Seminar Series

Speaker: Elisete Zagheni (Joinville School of Technology, UFSC, Brazil), **Distribution Logistics and the Last Mile**, January 22nd

Speaker: Nazanin Nami (Alliance Manchester Business School), **Circular Economy Application in Pharmaceutical Supply Chains in the UK: A Holistic Evolutionary Game Approach**, February 9th

Speaker: Cátia Cerqueira (NIPE/UMinho), **Digitalization: The Edge of First Movers**, February 23rd

Brown Bag Seminars

Speaker: Career Opportunities in Academia and Industry, February 9th

CEGIST Research Groups | Brainstorming Session, April 27th

Session with Students from Università degli Studi di Firenze, May 29th

PhD Pitch Sessions, July 27th

Creation of a Welcome Guide for PhD students in CEGIST | Discussion and Brainstorming, November 15th

Speaker: Petr Ekel (PUC-MG, Brazil), **Multicriteria Decision Making Under Conditions of Uncertainty and Its Applications**, March 8th

Speaker: Celso Matos (CEGIST), **Marketing and Sustainability: Current Research and Opportunities**, April 5th

Speaker: Filippo Visintin (University of Florence), **Closing the Loop: Circular Business Models, Sustainable-Oriented Innovation, and Transformative Supply Chains in the Textile and Fashion Industry**, April 10th

Speaker: Eduardo Costa (CEGIST), **Beyond Branded vs. Generic: Exploring the role of pharmacies on Out-of-Pocket payments in Generic Drug Markets**, May 17th



Speaker: Dirk Franco (UHasselt), **Energy Transition, a Holistic Approach: A Case Study of a New Type of Energy Efficiency Services**, May 20th

Speaker: Lea Franze (FernUniversität Hagen), **Optimal Design of Socially Sustainable Raw Material Supply Chains**, June 7th

Speaker: Fernando Viana (University of Fortaleza), **Transition to a Circular Economy: Paths for the European Plastic Industry Supply Chain, with Insights from Portugal**, June 20th

Speaker: Effie Kesidou (Leeds University Business School), **Are There Synergies or Trade-Offs Between the Net Zero and Digital Innovation Transitions? Evidence From UK SMEs**, June 28th

Speaker: Carina Gargalo (PROSYS), **LCA in Action at PROSYS: From Waste to Value**, July 2nd

Speaker: Srinivas Talluri (Michigan State University), **Meet the Editor of Decision Sciences Journal — Session with Prof. Srinivas Talluri**, July 12th

Speaker: Bartosz Sawik (AGH University of Krakow), **Optimization Approach for Assignment of Robots for Elderly Care**, September 13th

Speaker: Diana Jorge (CEGIST), **Optimizing Towards Sustainable Last-Mile Logistics**, October 11th

Speaker: Valentina Bonomi (CEGIST), **Reimagining Last-Mile Delivery: Solutions for Superior Customer Experience and Sustainability**, November 8th

Brown Bag Seminars

Discussing Academia and Industry Career Opportunities with Duarte Dinis and Miguel Vieira, March 22nd

Welcoming new PhD students | A tour of your PhD, October 8th

Community and Outreach

2023

[Newsletter article] Bruno Gonçalves and Miguel Vieira, **O Desafio na Gestão Industrial**. Boletim APDIO n.º 67, Dec 2022/ Jan 2023

[Newsletter article] Daniel Santos, Ana Barbosa-Póvoa, Mariana Oliveira, Maria Meneses, Paulo Abreu, Maria Lopes, **Contribuições para a melhoria dos sistemas de saúde explorando técnicas de Investigação Operacional**. Boletim APDIO n.º 67, Dec 2022/ Jan 2023



[Workshop] Mariana Santa-Marta, **How to approach the Section 3- Implementation of RIA/IAs Horizon Europe proposals?**, Ciclo de Formação Horizonte Europa 1.ª ed., IST, Lisbon, January 21

[Workshop] Mariana Santa-Marta, **“Career Perspectives for Public Health Physicians – Career development and Opportunities”**, INSPIRA, Associação Nacional dos Médicos de Saúde Pública (ANMSP), Porto, February 2

[Webinar] Ana Vieira | **“How can policymakers incorporate uncertainty (as modelled through foresight) into policy evaluation?”**, EUPHA Webinars, about Contemporary Public Health Challenges and the promotion of the field of Foresight within Public Health, February 22

[News | Expresso Newspaper] Mónica Oliveira | PHSSR Report, Feb 28 <https://expresso.pt/iniciativaseprodutos/projetos-expresso/2023-02-24-Da-teoria-a-pratica-peritos-juntam-se-para-debater-o-futuro-da-saude-em-Portugal-0781cc82>



[Blog article] Margarida Catalão-Lopes, **“E as elasticidades? Impactos (assimétricos) de alterações no IVA”**, Técnico+ February 23
<https://blog.tecnicomais.pt/e-as-elasticidades-impactos-assim%C3%A9tricos-de-altera%C3%A7%C3%B5es-no-iva>

[Activity] Participation in the event GIRLSTEAM at Taguspark, with the activity **“How to Manage the Chocolate Supply Chain”**. April 27



[Activity] Técnico Open Day | CEGIST participated with four activities: **“How to Manage the Chocolate Supply Chain”**, **“How to minimize waste when cutting wood”**, **“How to build a Tangram and use it to solve an Operations Research problem”** and **“How does the human mind work? Cognitive biases in our decisions”**. May 20



[Seminar] Mónica Oliveira, Invited Seminar: MSc in Pharmaceutical Sciences, Presentation: **Health based upon evidence: Decision support models and participatory approaches**, Faculdade de Farmácia da Universidade de Lisboa, May

[Seminar] Tânia Ramos, **A “engenharia” da Gestão de Projetos**, II Workshop de Gestão de Projetos Científicos em Saúde, Instituto de Medicina Preventiva e Saúde Pública, May 23



[Seminar] Mónica Oliveira, Course **“Health Outcomes Research”**, ENSP, Invited Seminar MULTIPLE-CRITERIA DECISION ANALYSIS (MCDA) AND POTENTIAL IMPACT IN HTA, June

[News | Expresso Newspaper] Mónica Oliveira | **PHSSR Report**, June 20
<https://expresso.pt/iniciativaseprodutos/projetos-expresso/2023-06-20-Alvaro-Beleza-O-maior-problema-da-saude-em-Portugal-e-o-acesso-aos-cuidados-d478fb9a>

[Newsletter article] Cátia Silva, **Integração de estratégias de monetização no projeto e planeamento de cadeias de abastecimento sustentáveis**. Boletim APDIO n.º 68, June 2023

[Workshop] Mariana Santa-Marta, **“How to approach the Section 3- Implementation of RIA/IAs Horizon Europe proposals?”**, Ciclo de Formação Horizonte Europa 2ª ed., IST, Lisbon, June 6

[Newspaper article] Miguel Alves Pereira, **“Números, para que vos quero?”**, Público, June 10
<https://www.publico.pt/2023/06/10/p3/cronica/numeros-quer-2049013>

[Activity] Participation in Verão ULisboa – Taguspark with the activity **“Beer Game – Supply Chain Management Game”**. Verão ULisboa is an initiative of the University of Lisbon targeting high-school students (10th to 12th grades). July 10 – 14



[Seminar] Ana Paula Barbosa Póvoa | **“Combining excellent teaching and research - virtuous synergies”**; Program Shaping the Future for new Faculty members at IST, Lisbon. September 4

[Seminar] Tânia Ramos | **“The impact of a sabbatical abroad”**; Program Shaping the Future for new Faculty members at IST, Lisbon. September 4

[Round table] Mónica Oliveira, participant in **“O Papel do Engenheiro Biomédico em Ambiente hospitalar”**, Associação Portuguesa para o Desenvolvimento Hospitalar (APDH), em parceria com a Associação Nacional de Estudantes de Engenharia Biomédica (ANEEB), September 19



[Round table] Mónica Oliveira, participant in **“Rethinking the Innovation Pathway”**, Global Health Forum, Cascais, September 29

[Activity] Participation in the European Researchers' Night, at the Museum of Natural History and Science, with the activities **“How to Manage the Chocolate Supply Chain”** and **“How does the human mind work? Cognitive biases in our decisions”**. September 29



[Seminar] Mariana Santa-Marta, Invited Speaker, Workshop on financing research projects, **“How to survive in the competitive research financing ecosystem”**, PMPIC - Promotion of Best Practices in Scientific Research, Cape Verde, October 2-7

[Workshop] Mariana Santa-Marta, Trainer at the Scientific Grant Writing Workshop, **1st Workshop on financing research projects**, PMPIC - Promotion of Best Practices in Scientific Research, Cape Verde, October 2-7

[Newspaper article] Cátia Silva, **“Doutoramento no Técnico: a ousadia de sonhar mais alto”**, online, October 17 https://ionline.sapo.pt/artigo/807452/doutoramento-no-tecnico-a-ousadia-de-sonhar-mais-alto?seccao=Opinioao_i



[Activity] Participation at the X Mathematics Fair with the activity **“How to minimize waste when cutting wood”**. November 10

[Activity] 23rd anniversary of IST TagusPark Campus | Open Day, Oeiras. Participation with the activities **“How to minimize waste when cutting wood”** and **“How to build a Tangram and**

use it to solve an Operations Research problem”, November 11



[Podcast] **“Bill Williams from IST Portugal on Research”** | Bill Williams participated in the European Engineering Educators Podcast #17, Season 3, Ep. 3, Series: European Engineering Educators, Host: European Society for Engineering Education (SEFI), November 20 https://shows.acast.com/european-engineering-educators/episodes/17-bill-williams-from-ips-portugal-on-research?sender_campaign=av72K0&sender_ctype=email&sender_customer=xrmR8P

[Newspaper article] Miguel Alves Pereira, **“Urgências, consultas, e cirurgias: o drama holístico da ineficiência hospitalar”**, Público, December 11 <https://www.publico.pt/2023/12/11/p3/cronica/urgencias-consultas-cirurgias-drama-holistico-ineficiencia-hospitalar-2072869>



2024

[Book] António Alvarenga (2024), **Como colocar as coisas no seu devido lugar errado**. Ed. Poets & Painters. ISBN: 978-989-33-6974-6

[Newspaper articles] Eduardo Costa, Coverage on the report on the **Sustainability of ADSE** at Expresso (January 3rd, 2024), Público (January 24th, 2024), Eco (January 24th, 2024), Jornal de Negócios (January 24th, 2024). Available at: <https://expresso.pt/economia/administracao-publica/2024-01-03-Estudo-de-sustentabilidade-da-ADSE-ja-foi-entregue-ao-Governo-f6b5575d> <https://www.publico.pt/2024/01/24/economia/noticia/adse-nao-entrara-defice-inicio-proxima-decada-2077978> <https://eco.sapo.pt/2024/01/24/adse-entra-em-defice-em-2030-e-almofada-so-da-para-mais-11-anos/> <https://www.jornaldenegocios.pt/economia/saude/detalhe/estudo-da-intervalo-de-mais-de-20-anos-para-primeiro-defice-da-adse>



[Others] Ana Barbosa-Póvoa, **Driving Supply Chain Sustainability: The Crucial Role of Engineering and Management to Achieve Sustainable Practices**, Master Talk, IST, Lisbon, Portugal. January 18 2024

[Newspaper articles] Eduardo Costa, **Estudo conclui que médicos valorizam mais autonomia e formação do que salário** (February 15th, 2024). Available at: <https://expresso.pt/economia/trabalho/2024-02-15-Estudo-conclui-quemedicos-valorizam-mais-autonomia-eformacao-do-que-salario-463c26d3>

[Newspaper articles] Eduardo Costa, **Dual practice in the Portuguese NHS**, (printed edition, February 22)

[TV interview] Eduardo Costa, Interview at “Fact Check” program from S+ TV Channel, **Health Topics** (10.30pm February 12th)

[TV interview] Eduardo Costa, Interview at Porto Canal, **Sustainability of Dialysis Financing Models**, (March 7th, Edição das 8h)



[TV interview] Eduardo Costa, Interview at “Checkup” program from S+ TV Channel, **Current Health Policy Topics** (11pm February 9th)

■ [Newspaper articles] Eduardo Costa, Opinion article at Saúde Online, **Sustainability of dialysis financing models**. (March 18th, 2024). Available at: https://www.sapo.pt/noticias/saude/faz-sentido-repensar-o-financiamentoda_65f81f41e1eaab4a84f651a6

■ [Others] Eduardo Costa, Round table. **The relation of the Public and Private sector in healthcare**. Economia Viva 2024 - Nova School of Business and Economics. Carcavelos, Portugal. 2024, April 3.



■ [Activity | Fair] Bruna Mota, Mariana Cunha, Vânia Veloso, **Chocolate Tablet Supply Chain Management**. Técnico Open Day, Science Fair. (2024, April 20)

■ [Activity | Fair] Miguel Alves Pereira, **Efficiency league**. Técnico Open Day, Science Fair. (2024, April 20)

■ Rafael Miranda, Edgar Mascarenhas, Ana Flávia Santos, **Cognitive Biases**. Técnico Open Day, Science Fair. (2024, April 20)

■ [Activity | Fair] Bruna Mota, **Chocolate Tablet Supply Chain Management**. GIRLSTEAM, Oeiras. (2024, April 24)



■ [Newspaper articles] Eduardo Costa, Interview at Antena 1, **Recent crisis in the NHS** Executive Board (Noticiário Nacional 11h, april 24th)

■ [Newspaper articles] Eduardo Costa, Analysis at Jornal de Notícias, **The evolution of the health sector 50 years after democracy in Portugal** (printed edition, april 25th)

■ [Others] Mónica Oliveira and Carlos Bana e Costa, **Fostering participation and knowledge construction processes in real settings through decision analysis and collaborative value modeling**, plan APP presentation, Lisbon, May 2024

■ [Newspaper articles] Eduardo Costa, Analysis at Público, **The impact of No Shows in NHS hospital appointments** (printed edition, May 13th)

■ [Newsletter] Miguel Alves Pereira, **Multi-criteria decision-aiding for public hospitals: The role of interactions among pairs of access and quality criteria**. EWG-MCDA Newsletter, page 17. (2024, Spring).



■ [Podcast] “90 Seconds of Science/90 Segundos de Ciência” Hugo Castro Silva **“Which Jobs are most vulnerable to the technological revolution”** (June 28 2024) <https://www.90segundosdeciencia.pt/episodes/ep-1820-hugo-silva/>

■ [Newspaper articles] Eduardo Costa, Coverage at Health News, **Participation of “Innovation Talks” from Plataforma Saúde em Diálogo** (June 20th)

■ [Bulletin] Miguel Alves Pereira, **Driving the efficient future of the SNS**. APDIO Bulletin, pages 13-14. (2024, July)

■ [Activity] Tânia Ramos, **Beer Game – The Supply Chain Management Game**. ULisboa Summer Camp – Taguspark (1st – 5th July, 2024).

■ [Newsletter] Inês Carrilho-Nunes, (2024). **Can Energy Accessibility Reduce Inequality and Foster Innovation?** International Association for Energy Economics (IAEE) Newsletter, Energy Forum, 3rd/4th Quarter 2024, 10-12. ISSN 1944-3188. Available at: <https://www.iaee.org/newsletter/issue/118>

■ [Activity] Susana Relvas and Tânia Ramos, **Warehouse Management@LOG.lab**. ULisboa Summer Camp – Taguspark (8th – 12th July, 2024).



■ [Newspaper articles] Eduardo Costa, Analysis at Público, **Private health insurance and out-of-pocket expenditures** (printed edition, July 8th)

■ [TV interview] Eduardo Costa, Interview at RTP1, **Private health insurance and out-of-pocket expenditures** (Telejornal 8pm July 8th)

■ [TV interview] Eduardo Costa, Interview at RTP3, **Population ageing and health expenditures** (18/20 news july 12th)

■ [TV interview] Eduardo Costa, Interview at “Checkup” program from S+ TV Channel, **Current health policy topics** (11pm july 12th)

■ [TV interview] Eduardo Costa, Interview at NOW with Rui Rio and Pedro Escada, **The challenges faced by the NHS** (10pm July 24th)

■ [Activity] Miguel Alves Pereira, **Efficiency league**. APIST Summer Camp. (2024, September 6th)

■ [Activity] Erika Celestino and Joana Simões, **Separate to recycle**. APIST Summer Camp. (2024, September 6th)



■ [Activity] Daniel Santos, **How to Build a Tangram**. APIST Summer Camp. (2024, September 6th)

■ [Others] Eduardo Costa, Round table at APIFARMA Conference (Lisbon, Portugal): **“Financing models for pharmaceutical drugs in the NHS”** (September 25th)

■ [Activity | Fair] Celso Matos, Participation in the European Researchers’ Night, at the Museum of Natural History and Science, with the activity **“The Dilemmas of Sustainability/Os Dilemas da Sustentabilidade”** September 27 2024, Lisbon, Portugal

■ [Newspaper articles] Eduardo Costa, Analysis at Observador, **Prevention strategies for cardiovascular diseases** (october 31st)

■ [Activity] João Almeida, Participation at the VALSAMAT 24 (Mathematics Fair at Colégio Valsassina) with the activity **“How to minimize waste when cutting wood”**. November 7 2024



■ [Opinion Article] Ana Barbosa-Póvoa, **Sustainable Supply Chains in Retail: Driving the Future of the Industry, 2050**. BRIEFING

■ [Others] Mónica Oliveira, Grupo de Trabalho para a Avaliação das Necessidades Formativas em Medicina (2024) **Relatório Avaliação das Necessidades Formativas em Medicina**, Março 2024 https://wwwcdn.dges.gov.pt/sites/default/files/relatorio_do_grupo_de_trabalho_para_a_avaliacao_das_necessidades_formativas_em_medicina.pdf Ministério da Saúde, e Ministério da Ciência, Tecnologia e Ensino Superior

■ [Others] Mónica Oliveira, et al. (2024) **Estratégia Nacional para a Medicina Genómica PT_MedGen**, Novembro 2024, Relatório, Responsável pelo Grupo de Trabalho Economia da Saúde.

External Competitive Funding

A Period of Firsts and Strategic Expansion

2023–2024 marked a transformational period in CEGIST’s journey toward strengthening its position in international competitive funding. Through strategic partnerships, internal capacity building, and a growing culture of ambition, this period introduced several “firsts” that set the stage for long-term growth.

Emerging Culture of High-Impact Individual Applications

For the first time, CEGIST researchers submitted proposals to some of the most competitive European funding schemes:

■ Three ERC Starting Grant proposals were submitted — a milestone that signals growing institutional alignment with frontier research agendas.

■ One out of two MSCA Postdoctoral Fellowship proposals, submitted under the 2024 call, was successfully funded and will start in 2025, establishing a foundation for future MSCA participation.

New Leadership Roles in Collaborative Projects

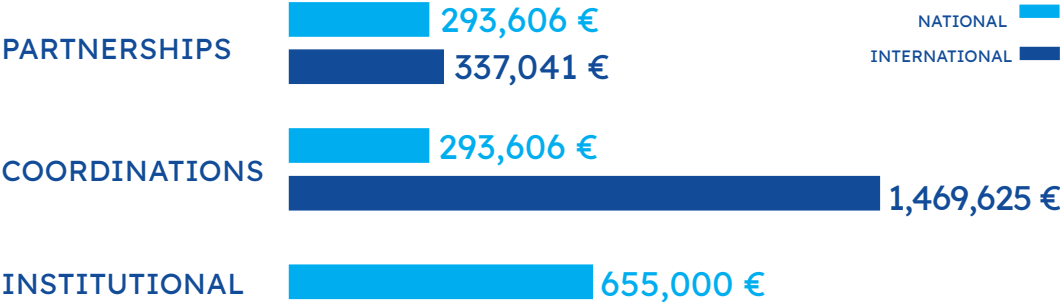
2023–2024 also saw CEGIST step into new leadership roles within international collaborations:

■ First Horizon Europe Cluster 2 project coordinated by CERENA in partnership with CEGIST successfully secured and set to begin in 2025, marking a significant step in reinforcing our contribution to social sciences and humanities research.

■ A major coordination funded by UNEP was secured, enhancing global visibility and thematic reach.

■ CEGIST also submitted its first EIC Pathfinder Open and COST Action as coordinator. Both received excellent evaluations, underscoring the potential for future success in these schemes.

CEGIST research is supported by a growing range of national and international competitive funding sources, as well as industry and public contracts that, while not competitive, align with our mission and goals. During 2023–2024, CEGIST secured and implemented 17 competitively funded projects, including 2 institutional Core Support, 7 coordinated by CEGIST researchers, and 8 partnerships. In addition, 6 industry and public contracts were signed in the same period. The 7 coordinated projects reflecting our expanding leadership in research across various fields are highlighted below.



Total secured funding of active projects

European Commission (EC)

Sustainable Intelligent Management of Indoor Air Quality for the Culture and Creative Industries (SIMIACCI)

SIMIACCI supports the climate transition of Cultural and Creative Industries by developing energy-efficient indoor air quality (IAQ) solutions for galleries, libraries, archives, and museums (GLAMs). It integrates advanced technologies—like MOFs and predictive modelling—to cut energy use by up to 50% and extend artifact conservation. Life Cycle Assessment (LCA) will evaluate the environmental sustainability of the solutions. Twenty prototypes will be demonstrated in 6 GLAMs, and a dedicated SIMIACCI label will support broader sectoral adoption. HORIZON; CL2; GA:101178095

PI: Moisés Pinto (CERENA) & Ana Carvalho (CEGIST)
Coordinator



Biomimicry and carbon adsorbent ecomaterials for a climate-neutral economy (CSTONE)

The CSTO2NE project harnesses natural processes to extract carbon dioxide, developing materials that absorb atmospheric carbon for recycling with a net-positive impact. It fosters interdisciplinary scientific collaboration, a shared culture of innovation, and the co-creation of ideas and entrepreneurial ventures to advance ecological technologies and materials for sustainable cities.

HORIZON; MSCA-SE; GA:101086302
PI: Dina Pereira (CEGIST)
Coordinator

United Nations Environment Programme (UNEP)

ISLANDS - Atlantic Regional Project

ISLANDS strengthens the capacity of government bodies and stakeholders to manage hazardous chemicals and waste. It promotes green public procurement and conducts Life Cycle Assessments in key sectors like electronics, vehicles, agriculture, and tourism. It also designs and implements circular economy logistics for safer waste treatment and resource recovery.

GEF 10848

PI: Ana Carvalho (CEGIST)
Coordinator

Fundação Francisco Manuel dos Santos

Digitalisation in the Portuguese Labour Market: Potential Transformative and Destructive Effects

This project studies how digitalisation—especially computerisation and AI—is transforming jobs, occupations, and industries in Portugal, a country with an aging, low-skilled, and low-wage workforce. It aims to understand the specific impacts of these technologies on the labour market and economy.

PI: Rui Baptista (CEGIST)
Coordinator

Fundação para a Ciência e Tecnologia (FCT)

Towards a Smart Waste Collection Route Planning System (WSmart Route+) WSmart Route+ project studies a new

paradigm on smart waste management where it explores an Engineering Systems approach, that combines data analytics methods with Operational Research techniques to build a tool that can support decision-making in waste management systems. The aim is to improve waste collection operations by supporting the implementation of a smart waste collection based on dynamic routes, as opposed to traditional blind collection based on static routes.

PI: Tânia Ramos (CEGIST)
2022.04180.PTDC

Challenges for energy access in a decarbonized economy (CHARADE)

CHARADE aims to provide answers and find solutions to the problems associated with energy accessibility, energy poverty, and income inequality by applying econometrics and employing models with a myriad of economic and energy variables. In our models we will consider different panels of countries and regions, to provide a global view of our results, as well as individual countries as case studies to explore local viewpoint of energy accessibility and poverty

PI: Margarida Catalão (CEGIST) & Co-PI: Inês Nunes (CEGIST)
2022.08870.PTDC

Entrepreneurship, Demographics and Ageing (Age)

Age will conduct research to provide new evidence and clearer insights about the mechanisms through which population ageing affects aggregate entrepreneurship. PI: Rui Baptista (CEGIST)
EXPL/EGE-ECO/1179/2021

Industry & Public Contracts

CEGIST researchers actively collaborate with several industries and public institutions. These partnerships resulted in 6 active contracts.

Agência Portuguesa Do Ambiente (APA) **Circular Economy Action Plan for Portugal**

Development of the new Action Plan for Circular Economy. This new Action Plan for Circular Economy aims to create a chain in which everything is transformed, and nothing or little is wasted, maximising the economic value of materials, products and services, thus avoiding the consumption of new raw materials and eliminating waste. A maximising concept, Circular Economy is based on several «R», such as Reduction, Reuse, Recovery, Recycling... and Social Responsibility.

PI: Ana Carvalho

Instituto de Saúde Baseado na Evidência/SANOFI **Consenso sobre Inflamação do Tipo 2 e Gestão de Doentes – Contexto Português (INFLAT2-PT)**

Methodological design approach to the project “Consensus on Type 2 Inflammation and Patient Management – Portuguese Context (INFLAT2-PT)”.

PI: Mónica Oliveira

Association ARDITEC **Environmental and Social Life Cycle Assessment**

The objective of this project is to provide supervision of SLCA work, and advisory to Arditec In LCA in general. The support was and will be given to the European project Novum, Aquabioprofit and Lignicoat.

PI: Ana Carvalho

LisbonEconomics **Competition Economics and Industrial Economics**

Study in Competition Economics and Industrial Economics for calculating damages in the Portuguese market of several anti-competitive practices.

PI: Margarida Catalão

Câmara Municipal de Oeiras **Máquina de reciclar**

This project introduces a smart recycling machine using advanced residue identification and an app with gamification to boost recycling in Oeiras. Developed with students from Técnico via Junitec and alumni through the spin-off Trash4Goods, it combines technology and community engagement to increase recyclability and environmental awareness.

PI: Ana Carvalho


SIKA **Análise de Ciclo de Vida de novo revestimento desenvolvido no projeto IPaints**

Model the paint system proposed in the IPaints project from a life cycle analysis perspective and analyze the results of applying the model from two perspectives: i) diagnostic phase, identifying critical processes in environmental terms and proposing recommendations for improvement.

PI: Ana Carvalho

Awards and Distinctions


2023


 Ana Paula Barbosa-Póvoa listed in the Stanford University's **top 2% scientists** Research Career.


 Ana Paula Barbosa-Póvoa listed in the Stanford University's **top 2% scientists** Researchers 2022.


 Ana Paula Barbosa-Póvoa distinguished with the Outstanding Professor in **Operations Management Award** at the 2023 IEOM Lisbon Awards, 6th European International Conference on Industrial Engineering and Operations Management, Lisbon, July 17-20

 Ana Paula Barbosa-Póvoa received the Award University of Lisbon/Caixa Geral de Depósitos, for **Best Researcher in Management**

 Ana Vieira recognized with an **Honorable Mention** at the 7th edition of the Rui Osório de Castro/Millennium bcp Prize, with the project “All4wish: Participatory Design Of A Video Game To Measure The Impact Of Experiences Of Wishing Realization In Children With Cancer” project.

 Bill Williams received the 2023 **IOEM Global Engineering Education Award** at the 6th European Conference on Industrial Engineering and Operations Management 19 July 2023, Lisbon.

 Bill Williams recognized with the title of **Professor Emeritus** from the Polytechnic Institute of Setúbal (IPS) at the Annual IPS Da , Setúbal, 9 October, 2023

 Carlos A. Bana e Costa, Mónica Duarte Oliveira and Ana Vieira, awarded with the 2023 **Decision Analysis Practice Award**, by the Decision Analysis Society and the Society of Decision Professionals, for the research “Fostering participation and knowledge construction processes in real settings through decision analysis and collaborative value modelling”

 Carlos Bana e Costa listed in the Stanford University's **top 2% scientists** Research Career.

 Dina Pereira and Ana Cristóvão received the **Re-Unita Innovation Prize**, Unita Alliance of Universities

 Dina Pereira and Ana Cristóvão received the **EIC Women Tech EU**, HORIZON-EIE-2022-SCALEUP-02

■ Douglas Alem, Hector F. Bonilla-London, Ana Paula Barbosa-Póvoa, Susana Relvas, Deisemara Ferreira and Alfredo Moreno awarded with the **“EURO award for the best EJOR paper for Innovative Applications”** for the paper “Building disaster preparedness and response capacity in humanitarian supply chains using the Social Vulnerability Index European”, European Journal of Operational Research, 292, 1,250-275, <https://doi.org/10.1016/j.ejor.2020.10.016>

■ João Leitão awarded with the **Emerald Award 2023 Literati Outstanding Reviewer** of the Social Responsibility Journal;

2024

■ Ana Paula Barbosa-Póvoa listed in the Stanford University’s **top 2% scientists** Research Career for the exceptional impact of her long-standing scientific career.

■ Ana Paula Barbosa-Póvoa listed in the Stanford University’s **top 2% scientists** Researchers for the year 2024.

■ Carlos Bana e Costa listed in the Stanford University’s **top 2% scientists** Research Career for the exceptional impact of his long-standing scientific career.

■ Carlos Bana e Costa listed in the Stanford University’s **top 2% scientists** Researchers for the year 2024.

■ Inês Marques awarded with the OMEGA **Best Reviewer Award** 2024.

■ José Rui Figueira listed in the Stanford

■ João Leitão awarded with the **Award Estímulo e Reconhecimento da Internacionalização em Ciências Sociais** (Prémio ERICS) - edição 2023, Instituto de Ciências Sociais, Universidade de Lisboa.

■ José Rui Figueira listed in the Stanford University’s **top 2% scientists** Researchers 2022.

■ Miguel Alves Pereira awarded with the **Emerald Award 2023 Literati Outstanding Reviewer** of the Journal of Humanities and Applied Social Science.

University’s **top 2% scientists** Researchers for the year 2024.

■ Miguel Alves Pereira received the **Best PhD Thesis APDIO IO2024 Award** (best PhD research in the area of Operational Research) for the work “Efficiency and public policy of the Portuguese healthcare sector: A look at the pressing issues”, supervised by José Rui Figueira and Rui Cunha Marques.

■ Miguel Vieira, Tania Pinto Varela and Ana Paula Póvoa awarded with The Augusto Queiróz Novais Award at APDIO IO2024 for **“Process Systems Engineering”**, to the work “A two-level optimisation-simulation method for production planning and scheduling: the industrial case of a human-robot collaborative assembly line” (co-authors Samuel Moniz, Pedro Neto and Bruno S. Gonçalves) International Journal of Production Research, 60(9), 2942-2962. <https://doi.org/10.1080/00207543.2021.1906461>

■ Rafael Pires Miranda received the ULisboa - redeSAÚDE 2024 prize for **Best Doctoral Work** in the field of Health Systems / Entrepreneurship / Digital Transition

Team

Integrated Members



Ana Vieira
Foresight
Group Decision-Making
Behavioral Operational
Research



Ana Isabel Carvalho
Sustainability Management
and Assessment
Circular Economy
Life Cycle Assessment

Ana Barbosa-Póvoa
Supply Chain Management
Operations Research
Sustainability



Ana Sara Costa
Multiple Criteria Decision Aiding
Decision Support Systems
Classification Problems



Andreia Santos
Sustainable supply chain
management
Sustainability assessment
Life cycle assessment

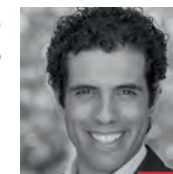


António Alvarenga
Foresight
Scenarios
Strategy

António Quintino
Risk Analysis
Decision Support Systems
Operational Research



António Sérgio Ribeiro
Entrepreneurship
Labour economics
Sports economics



Bill Williams
Scientometrics
Inclusion, diversity and equity
Engineering value creation



Bruna Mota
Supply chain
Sustainability
Optimization

Note: Team members at 31.12.2024



Carlos Bana e Costa
Strategic Decision Support
Process consultation
Multicriteria Value
Measurement



Cátia da Silva
Supply chain
Sustainability
Risk management



Isabel João
Sustainable Product Design
Decision Aiding
Quality Engineering



João Lourenço
Multi-criteria decision analysis
Portfolio decision analysis
Decision support systems

Celso Matos

Management
Marketing
Sustainable Consumption



Daniel Santos

Integer Programming
Combinatorial Optimization
Stochastic Optimization



José Figueiredo

Project Management
Socio-technical Approaches to
Systems Design
Engineering Education Ethics



José Rui Figueira

Multi-Objective Optimization
Multiple Criteria Decision
Support
Decision Support Systems



Diana Jorge
Operations Research
Metaheuristics
Logistics



Dina Batista Pereira
Entrepreneurship
Innovation
Entrepreneurial Ecosystems



Margarida Catalão
Competition
Strategy
Sustainability



Maria Isabel Pedro
Management
Accounting
Finance

Diogo Cunha Ferreira

Performance assessment
Hospitals
Satisfaction analysis



Eduardo Costa

Health economics
Applied economics
Health policy



Miguel Alves Pereira

Management science
Efficiency measurement
Decision analysis



Mónica Oliveira

Decision Sciences
Health Care Management Science
Health Technology Assessment



Francisco Lima
Applied econometrics
Policy evaluation
Innovation



Hugo Castro Silva
Automation
Employment
Entrepreneurship



Paulo Caldas
Sustainability
Government
Strategy



Rui Baptista
Entrepreneurship
and Innovation
Strategic Human Capital
Technology and Labour Markets

Inês Carrilho Nunes

Technological change
Environmental policy
Energy poverty



Inês Marques

Operations research
Health care management
Planning and scheduling



Susana Relvas

Logistics
Retail
OR & Management Science



Tânia Ramos

Vehicle Routing Problems
Reverse Logistics
Waste Management





Tânia Pinto Varela
Manufacturing
Supply chain: pharmaceutical
Hydrogen



Valentina Bonomi
Operations research
Vehicle Routing Problems
Optimization Algorithms



Gilberto Montibeller



Helena Paulo
Supply Chain Design
Biomass
Optimization

Associate Members

**Acácio
Porta Nova**



João Pires Ribeiro
Resilience
Supply Chain
Management



João Leitão
Entrepreneurship
Innovation
Sustainable Development



Ana Cristina Amaro
Supply Chain Management
Sustainability
Logistics



**Ana Sofia Parente
da Costa**



**João Pedro Fernandes
Thomaz**



Joaquim Jorge Vicente
Operations Research
Sustainable Logistics
Supply Chain Management

Augusto Eusébio



Carlos Monteiro
User-centered product design
Perceptual mapping
Multivariate statistics



Klára Dimitrovová



Lúcia Piedade
Aeronautical Management
Airport Management
Emergency and Contingency
Plans



Carlos Lucas de Freitas



Carolina Soares de Moraes
Smart waste collection
Vehicle routing problem
Optimization



Marc Scholten
Decision making
Intertemporal choice
Choice under risk and uncertainty



**Margarida Barata
Monteiro**
Strategic and Sustainability
Assessment
Governance
Transitions to Sustainability

Diogo Gonçalves
Behavioral Decision Research
User Experience
Innovation



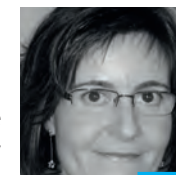
Duarte Dinis
Business analytics
Project management
Forecasting



Maria Isabel dos Santos
Simulation
Metamodel
Regression



**María del Carmen
Carnero Moya**
Multicriteria Decision Making
Maintenance
Sustainability





Marisol de Brito Correia
Business Intelligence
eTourism
Evolutionary Computation



Miguel Vieira
Production planning
Optimization
Decision support

Beatriz Cassuriaga
S-LCA
Social Sustainability
Circular Economy



Catarina Mansilha
Green Hydrogen
Supply Chain
Optimization



Murat Karaoz
Entrepreneurship
Industrial and firm Dynamics
Applied Econometrics



Paulo Abreu
Data-driven decision making
Optimization
Operations management



Daniel Dongo
Oil & Gas Industry
Energy Transition
Oil-producing countries



Edgar Mascarenhas
Behavioural
Operational Research
Group Decision-making
Facilitated
Collaborative Modelling



Ricardo Mateus

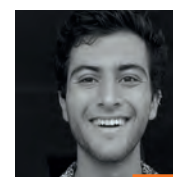


Teresa Rodrigues

Erika Maccari
Household organic waste
Circular economy
Recycling behaviour



Francisco Viterbo
Operations Research
Hospital Management
Sustainable Procurement



PhD Students

Yoichi Kumagai
Sustainability
Wellbeing
Space



Guilherme Vara
Benchmarking
Optimization
Performance and efficiency
assessment



Héctor Bonilla Londoño
Vehicle Routing Optimization
Smart Waste Collection
Stochastic Programming &
Simulation

Alicia Soto
Sustainability Transitions
Institutionalization
Spatial Planning



Raquel de Aguiar
Vehicle Routing Problems
Mathematical
Programming
Home Care



Inês Ralheta Duarte
Pharmaceutical Supply
Chains
Optimization
Sustainability



Inês Risques Saavedra
Artificial intelligence
Augmentation
Skills



Ana Flávia Santos
Behavioural Operational
Research
Multi-Criteria Decision
Analysis
Decision Sciences



Ana Bernardo Torrado
Optimization
Sustainability
Blood Supply Chain



Joana Simões
Household food waste
Prevention interventions
Drivers and barriers



João Carvalho Almeida
Academic scheduling
Multi-objective optimisation
Meta-heuristics

Lia Pereira
Electric Vehicles
Self-Sustainability
Decarbonization



Liliana Freitas
Behavioural Operational
Research
Multicriteria Decision Analysis
Health Technology Assessment



**Muhammad Tanveer
Ul Islam**
Operations Research
Sustainable Energy
Machine Learning



Rafael Pires Miranda
Health technology assessment
Multicriteria value
measurement
Facilitated decision analysis



Linda Canales
Sustainable Supply Chain
Operations Research
Energy transition



Mafalda Ivo de Carvalho
Sustainability
Supply chain management
Performance assessment
and measurement



Rui Dias



Rui Agostinho
Entrepreneurship
Demographics
Firm-creation

Maria Odete Meneses
Supply chain management
Operational Research
Optimization



Maria Lopes Martins
OR in healthcare
Facility location
Location-allocation models



Salomé Azevedo
Complex Adaptive Systems
Critical Systems Thinking
Design Science Research



Sanaz Azarnoosh
Product design
Decision support models
Portfolio analysis



Mariana Mesquita da Cunha
Multi-objective optimization
Mixed integer linear
programming
Large scale applications



Mariana Oliveira
Operations Research
Optimization
Health services



Vânia Veloso
Circular Economy
Industrial symbiosis
Sustainable supply chains



Yannik Zeiträg
Multi-objective optimization
Scheduling
Machine learning

Maria Eugénia Leitão
Entrepreneurship
SDG
Social Development



Marco Vargas
Circular Economy
Sustainability Assessment
Mineral Processes



Staff

Mariana Santa-Marta
Pre-Award
Strategy
Funding



Marta Brazão
e-waste
Material flow
Africa



Miguel Pina Falcão



Mariana Batista Santos
Pre-Award
Funding
Communication

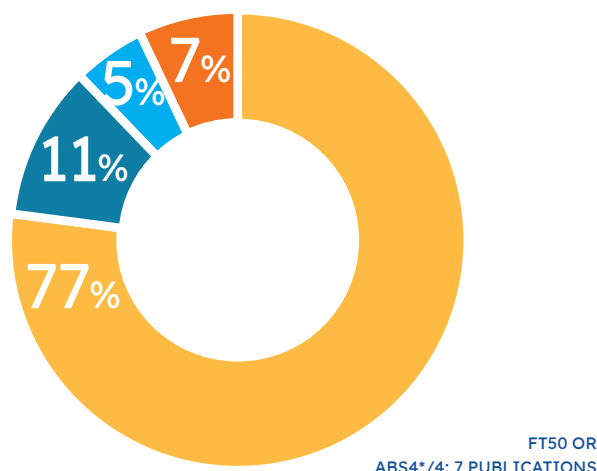


Sofia Machaqueiro
Communication
Teamwork
Interpersonal Skills

appendix

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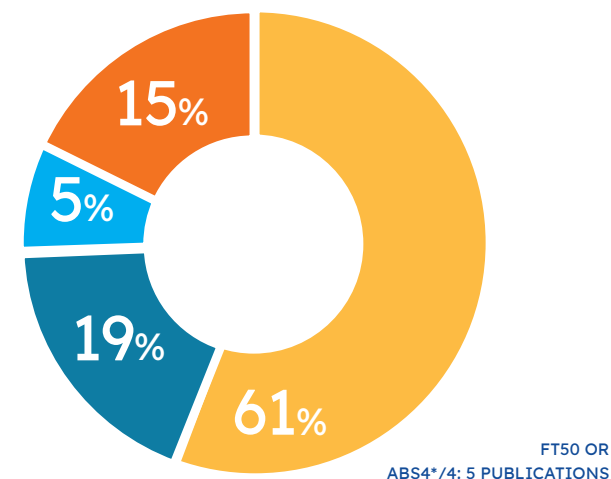
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Q1
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Book Chapters

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Theses 2023

PhD 2023

Amaro Segunda Ricardo

Essays on prioritization investment in large-scale public infrastructure in Angola, PhD in Engineering and Management, IST
Supervisors: Rui Domingos Ribeiro da Cunha Marques, José Rui de Matos Figueira

Andreia Maria Rodrigues dos Santos

Roadmap for sustainable forest supply chains - A life cycle assessment approach, PhD in Engineering and Management, IST
Supervisors: Ana Isabel Cerqueira de Sousa Gouveia Carvalho, Ana Paula Ferreira Dias Barbosa Póvoa

Eric Ofori-Ntow Jnr

Methodological Approaches For Forecasting Electricity Demand And Renewable Energy Availability: The Case Of Ghana, PhD in Engineering and Management, IST
Supervisors: Susana Isabel Carvalho Relvas, Maria João dos Santos Rodrigues

Jörg Michael Delhaes

Advancing participatory methods in Corporate Foresight: New approaches for improved decision-making in management, PhD in Engineering and Management, IST
Supervisors: Mónica Duarte Oliveira, Ana Catarina Lopes Vieira Godinho de Matos

Paulo Roberto de Sousa Abreu

A data-driven optimization approach for resource planning at Emergency Medical Services, PhD in Engineering and Management, IST
Supervisors: Daniel Rebelo dos Santos, Ana Paula Ferreira Dias Barbosa Póvoa

MSc 2023

Afonso Duarte Pinto Bastos Delgado

Desempenho dos países no desenvolvimento da indústria e da economia e na erradicação da pobreza: Uma abordagem de benchmarking aplicada aos ODSs 1, 8

e 9, MSc in Industrial Engineering and Management, IST
Supervisor(s): Diogo Filipe da Cunha Ferreira, Paulo Alexandre Fernandes Varela Simões Caldas

Alice Roque de Pinho Oliveira de Sousa

Forests Supply Chain Materiality, MSc in Industrial Engineering and Management, IST
Supervisors: Ana Isabel Cerqueira de Sousa Gouveia Carvalho, Andreia Maria Rodrigues dos Santos

Ana Carina Avelar Anastácio

Developing Multi-Criteria Resource Allocation Tools for Policy Evaluation Under Uncertain Conditions, MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Mónica Duarte Correia de Oliveira, João Carlos da Cruz Lourenço

Ana Rita Cunha Salgado

Ontology-based analysis of the semiconductor supply chain: the use-case of the Battery Management System, MSc in Industrial Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa

Ana Sofia Neves Pascoal

Drivers for innovation in energy storage and energy efficiency technologies, MSc in Industrial Engineering and Management, IST
Supervisors: Maria Margarida Martelo Catalão Lopes de Oliveira Pires Pina, Inês Isabel Carrilho Nunes

André Miguel Machado Querido

Immigration and Real Estate Prices in Portugal: A Panel Data Analysis, MSc in Industrial Engineering and Management, IST
Supervisors: António Sérgio Constantino Folgado Ribeiro, Hugo Miguel Fragoso de Castro Silva

António Albuquerque Simões Furtado Ramiro

Through the User's Eye: A Mixed Methods Approach to Enhancing the

Understanding of End User Needs in Health Information Technologies, MSc in Biomedical Engineering, IST
Supervisors: Ana Catarina Lopes Vieira Godinho de Matos, Salomé Guedes Sequeira de Pádua Azevedo

António Jorge Novais Vidal Fernandes

User Acceptance Testing Process for a Digital Public Service, MSc in Industrial Engineering and Management, IST
Supervisors: Miguel Leitão Bignolas Mira da Silva, Tânia Rodrigues Pereira Ramos

António Maria Corte Real Teles Branco

A framework for the implementation of automation-based projects in warehouses - The Case Study of Worten, MSc in Industrial Engineering and Management, IST
Supervisors: Susana Isabel Carvalho Relvas, Pedro Costa

António Maria de Calheiros e Menezes Ferreira de Almeida

Uma Abordagem à Eficiência de um Conjunto de Unidades Hoteleiras por Município em Portugal Continental, MSc in Industrial Engineering and Management, IST
Supervisors: Maria Isabel Craveiro Pedro, Rodrigo Soares

António Maria Gargate Costa Sousa Andion

Aumento de Produtividade numa linha de Produção de Equipamentos de Refrigeração Industrial, MSc in Industrial Engineering and Management, IST
Supervisors: Daniel Rebelo dos Santos

António Pedro Baptista Nunes Simões de Carvalho

Imagining the future with citizens: Driver validation in a participatory foresight approach for assessing animal products consumption patterns in the future, MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Ana Catarina Lopes Vieira Godinho de Matos, Sofia Santos

Bruno Filipe Francisco Reis

Exports and imports effect on performance - A study on Portuguese firms, MSc in Industrial Engineering and Management, IST
Supervisors: António Sérgio Constantino Folgado Ribeiro, Miguel Simões Torres Preto

Chris-Lennert Roters

"Learning Methods and their Impact on Training of Customers for Artificial Intelligence Based Analysis Platforms in Logistics and Production: A Qualitative Study on Motion-Mining", MSc in Industrial Engineering and Management, IST
Supervisors: Susana Isabel Carvalho Relvas, Sascha Kaczmarek

Constantin Wegner

Scenarios for the future of the agrifood industry - strategic recommendations and future steps for acembex - the scenario of -grains for the gains, MSc in Management, NOVA - School of Business and Economics
Supervisors: António Alvarenga

Daniel Gaspar Pereira

An optimization approach for sustainable logistics, MSc in Industrial Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa, Bruna Alexandra Elias Mota

David Miguel Franco Rodrigues

Developing a framework for collaborative development of multidimensional management dashboards: A use case for remote patient monitoring in heart failure, MSc in Computer Science and Engineering, IST
Supervisors: Mónica Duarte Correia de Oliveira

Edoardo La Motta

Scenarios for the Future of the Digital Payment Industry in Europe: Exploration of Strategic Implications for the Payment Gateway Provider Paybyrd, Megatrend and Trends 1, Scenario 3 Narrative and Strategic Implications, MSc in Management, NOVA - School of Business and Economics
Supervisors: António Alvarenga

Filipa Maria Braz Silva

Design and Planning Green Hydrogen Supply Chains - The Case of Portugal Industrial Sector, MSc in Industrial Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa, Cátia Rafaela Ferreira Medeiros da Silva Coelho

Filippo Ferronato

Scenarios for the future of the agrifood industry - strategic recommendations and future steps for acembex - the scenario of -home meat home, MSc in Management, NOVA - School of Business and Economics
Supervisors: António Alvarenga

Francisca Filipa Pereira Barbosa Afonso

Incorporating uncertainty in Healthcare Time-Driven Activity Based Costing: From a literature review to a framework for remote care interventions, MSc in Biomedical Engineering, IST
Supervisors: Mónica Duarte Correia de Oliveira, Rafael Alexandre Pires Miranda

Francisco Amoedo Casqueiro

Alves da Silva, Developing simulation models for the implementation of Next-Generation Sequencing in the Lisbon region, MSc in Industrial Engineering and Management, IST
Supervisors: Mónica Duarte Correia de Oliveira

Francisco De Sousa Lima Frias Costa

Scenarios For Future Sourcing Strategies In The Context Of The Use Of Green Hydrogen To Achieve Carbon Neutrality In Dortmund By 2035 - Strategic Implications For DEW21, Scenario 3: hydrogen apogee - narrative and strategic recommendations, MSc in Management, NOVA - School of Business and Economics
Supervisors: António Alvarenga

Francisco José da Silva Fernandes

Empreendedorismo em Portugal por parte de trabalhadores em situação de perda de emprego involuntária após o fecho de empresa, MSc in Industrial Engineering and Management, IST
Supervisors: Hugo Miguel Fragoso de Castro Silva

Francisco Rosa Santos Cabral

Otimização da Logística Interna através da Reorganização de Armazéns, da Gestão do Material de Embalamento e do Abastecimento à Produção, MSc in Industrial Engineering and Management, IST
Supervisors: Daniel Rebelo dos Santos

Gonçalo de Matos Silva Sousa Félix

Public Investment in sports and culture and public health - a longitudinal study, MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: António Sérgio Constantino Folgado Ribeiro

Gonçalo Manuel Silva Lousa

Strategic Deployment of Green Hydrogen Refueling Stations: The Case of the Portuguese Highways, MSc in Industrial Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa, Cátia Rafaela Ferreira Medeiros da Silva Coelho

Gonçalo Minhoz Costa Rodrigues

Sustainable Practices Implementation in 3PLs, MSc in Industrial Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa, Susana Isabel Carvalho Relvas

Inês dos Santos Falcão

Importância da Hotelaria na contribuição para a preservação ambiental e patrimonial da Região Demarcada do Douro, MSc in Hospitality Management, ESGHT, University of Algarve
Supervisors: Marisol Correia Cláudia Henriques

Inês Ferro Passinhas de Medeiros Rodrigues

A meta-heuristic approach for the design of a green hydrogen supply chain in Portugal, MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Tânia Rute Xavier de Matos Pinto Varela, Nelson Martins

Inês Madeira Ferreira

Optimizing Supply Chain Management Practices to Reduce Water Loss Related With Food Waste, MSc in Industrial Engineering and Management, IST
Supervisors: Bruna Alexandra Elias Mota, Lukas Messmann

Joana Carreira Domingos

Analysis of the Impact of Exogenous Variables on the Efficiency of Tourist Accommodation Establishments, Efficiency Analysis on Local Housing in Coastal Portuguese Municipalities, MSc in Industrial Engineering and Management, IST
Supervisors: Maria Isabel Craveiro Pedro, Rodrigo Soares

Joana Gonçalves Moreira de Carvalho

Technological Change and Wage Inequality in Portugal. MSc in Industrial Engineering and Management, IST
Supervisors: António Sérgio Constantino Folgado Ribeiro, Hugo Miguel Fragoso de Castro Silva

João Félix Pimenta

Selection and prioritisation of medical devices for HTA evaluation: Towards a socio-technical framework based on multiple criteria decision analysis. MSc in Biomedical Engineering, IST
Supervisors: Ana Catarina Lopes Vieira Godinho de Matos, Helena Miguel Fernandes Monteiro

João Francisco Ferreira Marques

The Effectiveness of Enterprise Risk Management: A Case Study in The Navigator Company. MSc in Industrial Engineering and Management, IST
Supervisors: António Manuel Nave Quintino

João Martins Antunes

Scenarios for the future of the agrifood industry - strategic recommendations and future steps for acembex - the scenario of -worldwide meat. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga

João Pedro Fernandes Ribeiro

Machine Learning aplicado na seleção de doentes submetidos à TRC-D do Hospital de Santa Marta. MSc in Biomedical Engineering, IST
Supervisors: Daniel Rebelo dos Santos, Sérgio Matoso Laranjo

João Pedro Ferreira dos Santos

Analysis of Artificial Intelligence in Smart Cities - User's Perspective of the Drivers and Barriers to AI. MSc in Information Management, NOVA IMS
Supervisors: Aleš Groznik, Celso Augusto de Matos

João Pedro Fiéis de Melo

Using multicriteria decision analysis to measure the value of different scenarios of replacement of beef by pulses in two EU countries. MSc in Biomedical Engineering, IST
Supervisors: Ana Catarina Lopes Vieira Godinho de Matos, Sara Monteiro Pires

João Pereira da Silva

Integrity, contiguity, and absence of holes in forming political districting maps. MSc in Computer Science and Engineering, IST
Supervisors: José Rui Figueira, Luís Russo

João Rafael Guerreiro Coelho

Electric Vehicles Performing Home Deliveries - Leroy Merlin Portugal Case Study. MSc in Industrial Engineering and Management, IST
Supervisors: Tânia Rodrigues Pereira Ramos

João Tiago Teixeira Faria de Abreu

Consistent vehicle routing problem with workload balance in the pharmaceutical distribution. MSc in Industrial Engineering and Management, IST
Supervisors: Tânia Rute Xavier de Matos Pinto Varela, Miguel Vieira

João Victor Cardoso Saraiva

Managing Price Risk for Energy Commodities: A Gas Combined Cycle Power Plant Case. MSc in Industrial Engineering and Management, IST
Supervisors: António Manuel Nave Quintino, Guilherme Frederico Bernardo Lenz e Silva

José Lucas Lira Cordeiro

Viabilidade económica de um projeto de investimento pecuário: a área da suinicultura como estudo de caso. MSc in Industrial Engineering and Management, IST
Supervisors: Ana Catarina Lopes Vieira Godinho de Matos

José Maria Pereira de Almeida Branco Pardal

Green Hydrogen transportation: Development of a decision support tool and application to a case-study. MSc in Industrial Engineering and Management, IST
Supervisors: Tânia Rute Xavier de Matos Pinto Varela

José Rego Macedo Ferreira

Idade relativa no futebol jovem – do contexto nacional às competições internacionais. MSc in Industrial Engineering and Management, IST
Supervisors: António Sérgio Constantino Folgado Ribeiro

Karen Rodrigues

Villarroel
The effects of energy accessibility on income inequality in Latin America and Caribbean countries. MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Maria Margarida Martelo Catalão Lopes de Oliveira Pires Pina, Inês Isabel Carrilho Nunes

Lara Emília Jaco Ramos

A Decision Support Tool for Scheduling Master's Thesis Defences. MSc in Industrial Engineering and Management, IST
Supervisors: Daniel Rebelo dos Santos, José Rui De Matos Figueira

Leila Tavaría Lemos

Comparison of Formulations for Single and Multiple Objective Political Districting Problems. MSc in Industrial Engineering and Management, IST
Supervisors: Daniel Rebelo dos Santos, José Rui de Matos Figueira

Leonor Brito Barata

Integrated Production and Distribution Planning in the Cement Industry under Carbon Regulatory Schemes The Secil Case Study. MSc in Industrial Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa, Cátia Rafaela Ferreira Medeiros da Silva Coelho

Leonor de Távora Barroco e Moreira dos Santos

“Estimating the performance of Portuguese public hospitals through a stochastic multicriteria acceptability analysis”. MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Diogo Filipe da Cunha Ferreira, José Rui de Matos Figueira

Lutz Karl Von Der Heyden

Scenarios For Future Sourcing Strategies In The Context Of The Use Of Green Hydrogen To Achieve Carbon Neutrality In Dortmund By 2035 – Strategic Implications For DEW2L Scenario 2: victorian development. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga
Madalena Alexandre Lourenço
“A multi-criteria classification approach for assessing energy poverty in the European Union”. MSc in Energy Engineering and Management, IST
Supervisors: José Rui de Matos Figueira, Carla Oliveira-Henriques

Margarida da Costa Graça

Scenarios for the future of the agrifood industry - strategic recommendations and future steps for acembex - the scenario of -neighbor's garden. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga

Margarida Isabel Bento Espadinha

Design and planning of symbiotic supply chains: a case study in pulp and paper and cement industries. MSc in Industrial Engineering and Management, IST
Supervisors: Bruna Alexandra Elias Mota

Margarida Maria De Sousa

Aíres de Abreu
Bi-Objective Districting and Routing Problems: A Comparison of Models. MSc in Industrial Engineering and Management, IST
Supervisors: José Rui De Matos Figueira, Daniel Rebelo dos Santos

Maria Ana Pereira Ferreira da Silva Gesteiro

Evaluating Flexibility on Master Surgery Scheduling to reduce waiting lists: A case study in a Portuguese Hospital. MSc in Biomedical Engineering, IST
Supervisors: Daniel Rebelo dos Santos

Maria Ana Ramos Monge

Global Pharmaceutical Supply Chains: How can we navigate through the impact of uncertainty?. MSc in Industrial Engineering and Management, IST
Supervisors: Tânia Rute Xavier de Matos Pinto Varela, Nelson Fernando Chibebes Pereira Martins

Maria Beatriz Bonança Castanho Pires Sequeira

Jobs Across Borders: Analysing the Influence of Immigration on Occupational Unemployment in Portugal. MSc in Industrial Engineering and Management, IST
Supervisors: António Sérgio Constantino Folgado Ribeiro, Hugo Miguel Fragoso de Castro Silva

Maria Francisca Cabral das Neves Reynolds de Sousa

Sustainable supply chain management under water stress – exploring the use of industrial symbiosis alternatives. MSc in Industrial Engineering and Management, IST
Supervisors: Bruna Alexandra Elias Mota

Maria Inês Fernandes Pereira

Sustainable Supply Chain Design and Planning against Water - Related Risks. MSc in Industrial Engineering and Management, IST
Supervisors: Bruna Alexandra Elias Mota

Maria Joana Nunes da Silva Lopes Figueira

Analysis and optimization of JMD's distribution chain - The Case Study of JMD. MSc in Industrial Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa, Cátia Rafaela Ferreira Medeiros da Silva Coelho

Maria Margarida De Araújo Matos Barbosa

Using Nudges to Increase Hand Hygiene Compliance in a Hospital Setting. MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Diogo Gonçalves, António Miguel Areias Dias Amaral

Maria Margarida Sá Costa Valente

Health Risk Maps: Moving towards novel ways to incorporate uncertainty analysis. MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Mónica Duarte Correia de Oliveira, Gilberto Montibeller

Maria Teresa Rodrigues Ribeiro Magina

The Role of Digitalization in Reducing Energy Poverty. MSc in Industrial Engineering and Management, IST
Supervisors: Maria Margarida Martelo Catalão Lopes de Oliveira Pires Pina, Inês Isabel Carrilho Nunes

Mariana Anjos de Melo e Castro

How can innovative Portuguese businesses better position themselves in the global market?. MSc in Industrial Engineering and Management, IST
Supervisors: Hugo Miguel Fragoso de Castro Silva

Mariana dos Reis Sobral Pires Paixão

Bulky items delivery process optimization using simulation and GIS. MSc in Industrial Engineering and Management, IST
Supervisors: Susana Isabel Carvalho Relvas, Pedro Costa

Marina Fragkiskou

The relationship between the employees' perception of gamification and their intrinsic motivation at work: a systematic literature review. European Master of Science in Information Systems Management, NOVA IMS
Celso Augusto de Matos, Anton Manfreda.
Supervisors: Celso Augusto de Matos, Anton Manfreda

Martina Lourenço Monteiro (2023).

“Optimizing Water Impact in Textile Supply Chains: The Case of Hemp as a Textile Fiber” MSc in Industrial Engineering and Management, IST
[Supervisor(s): Bruna Alexandra Elias Mota]

Matteo Deketh

A multicriteria classification approach for assessing energy security in Europe. MSc in Energy Engineering and Management, IST
Supervisors: José Rui de Matos Figueira Carla Oliveira-Henriques

Maximilian Zimmer

Scenarios for the Future of the Digital Payment Industry in Europe: Exploration of Strategic Implications for the Payment Gateway Provider Paybyrd. Framing & Scoping Stage, Scenario 1 Narrative and Strategic Implications, Scenario 4 Narrative and Strategic Implications. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga

Mickaël Anthony da Silva

Railway planning: optimization approaches for the rolling stock rotation problem. MSc in Industrial Engineering and Management, IST
Supervisors: Daniel Rebelo dos Santos

Mrad Selima

Scenarios for the Future of the Digital Payment Industry in Europe: Exploration of Strategic Implications for the Payment Gateway Provider Paybyrd. Megatrend and Trends 3, Uncertainties 3 & 4, Scenario 2 Narrative and Strategic Implications, Monitor Stage. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga

Nguyen Pham

The implementation of artificial intelligence to simplify the first level support of a management system at a large company. European MSc. in Information Systems Management, NOVA IMS
Supervisors: Celso Augusto de Matos, Anton Manfreda

Nuno Afonso Adrião Monteiro

Previsão de vendas de bens de consumo embalados com recurso a técnicas tradicionais e a aprendizagem automática. MSc in Industrial Engineering and Management, IST
Supervisors: João Carlos da Cruz Lourenço

Paulo Daniel Teixeira da Silva
Impacts of Implementing a High-Density Automated Storage System in a Warehouse Worten Case Study. MSc in Industrial Engineering and Management, IST
Supervisors: Susana Isabel Carvalho Relvas, Ricardo Cardão

Pedro Alexandre Antunes Ganhão
Gestão de risco em entidades municipais. Divisão de Segurança e Saúde no Trabalho da Câmara Municipal de Sintra. MSc in Industrial Engineering and Management, IST
Supervisors: António Manuel Nave Quintino

Pedro Caramelo Dórdio Carreiro
“The impact of product innovation on merging activity and vice-versa - The case of 5G and North Macedonia”. MSc in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Maria Margarida Martelo Catalão Lopes de Oliveira Pires Pina

Philip Grabowski
Scenarios For Future Sourcing Strategies In The Context Of The Use Of Green Hydrogen To Achieve Carbon Neutrality In Dortmund By 2035 – Strategic Implications For DEW21. Phase II: Explore – Megatrend I & Megatrend II. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga

Rafaela Ferreira Veiga
“Ex-jogadores de futebol – efeito na remuneração do capital humano acumulado”. MSc in Industrial Engineering and Management, IST
Supervisors: António Sérgio Constantino Folgado Ribeiro

Régis Jean François Malpas
Designing a virtual warehouse operator integrating fatigue, recovery, and learning using agent-based modeling Worten Case Study. MSc in Industrial Engineering and Management, IST
Supervisors: Susana Isabel Carvalho Relvas, Manuel Kolp, Pedro Costa

Ricardo Brazão Verissimo
A Responsabilidade Social Empresarial Interna na promoção da Satisfação no trabalho e do Compromisso dos colaboradores - Estudo de caso - Delta Cafés. MSc in Industrial Engineering and Management, IST
Supervisors: Maria Margarida Martelo Catalão Lopes de Oliveira Pires Pina

Rita Cardoso Lourenço Silva Fernandes
Construção de um Modelo de Regressão Linear Múltipla para a Previsão de Tempos Cirúrgicos no Âmbito da Especialidade de Ortopedia do Hospital da Luz de Lisboa. MSc in Industrial Engineering and Management, IST
Supervisors: Daniel Rebelo dos Santos, Paulo Santos

Rita Simões Barreiros
Iberian centralization in reception and processing of maritime containers - The Leroy Merlin Case Study. MSc in Industrial Engineering and Management, IST
Supervisors: Tânia Rodrigues Pereira Ramos

Rodrigo Manuel Aniceto da Silva e Costa
Os Sistemas de Custeio: Análise ao sistema atualmente usado e proposta de implementação de método alternativo numa empresa industrial de curtumes. MSc in Industrial Engineering and Management, IST
Supervisors: Maria Isabel Craveiro Pedro

Ruben Pires
Simulação de Colunas de Destilação com Integração Interna de Calor. MSc in Chemical and Biological Engineering, ISEL
Supervisors: João M. Silva, Isabel M. João

Rui Pedro Marques Tavares
Otimização de materiais de embalagem em e-commerce. MSc in Industrial Engineering and Management, IST
Supervisors: Tânia Rodrigues Pereira Ramos, Andreia Maria Rodrigues dos Santos

Sara Filipa Lemos Veiga
Towards an Enhanced Risk Assessment Framework for mHealth Apps: Exploring and Adapting the FMEA Approach. MSc in Biomedical Engineering, IST
Supervisors: Ana Catarina Lopes Vieira Godinho de Matos, Liliane Pintelon

Sarah Aguilos
Scenarios For Future Sourcing Strategies In The Context Of The Use Of Green Hydrogen To Achieve Carbon Neutrality In Dortmund By 2035 – Strategic Implications For DEW21. Scenario

1: high tension - narrative and strategic recommendations. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga

Sofia Santos
Gestão Lean numa empresa de manutenção de sistemas de tratamento de águas residuais. MSc in Quality and Environmental Engineering, ISEL
Supervisors: Isabel M. João

Teresa Maria Favinha Palma Vasa de Jesus
Scenarios For Future Sourcing Strategies In The Context Of The Use Of Green Hydrogen To Achieve Carbon Neutrality In Dortmund By 2035 – Strategic Implications For DEW21. Scenario 4: electrolysis apprehension - narrative and strategic recommendations. MSc in Management, NOVA – School of Business and Economics
Supervisors: António Alvarenga

Tiago Almeida Santos Simões
Roadmap para auxiliar uma organização inserida na Indústria Farmacêutica a iniciar a sua transição rumo à Indústria 4.0. MSc in Industrial Engineering and Management, IST
Supervisors: Tânia Rute Xavier de Matos Pinto-Varela

Tiago Correia de Seabra Duarte Neves
A performance review of Venture Capital and of Governmental VC policy The Case of Portugal Ventures. MSc in Industrial Engineering and Management, IST
Supervisors: Maria Isabel Craveiro Pedro

Tomás Fernandes Miranda
Corporate Social Responsibility in the Food Retail Market. MSc in Program in Data-Driven Marketing, NOVA IMS
Supervisors: Celso Augusto de Matos

Tomás Zaki
Optimizing task scheduling in cloud: A multi-objective approach using hyper heuristics and genetic programming. MSc in Computer Science and Engineering, IST
Supervisors: José Rui Figueira Rui Neves

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PhD 2024

Paulo Lima Brasil Maia de Loureiro
INSIGHTS INTO SCIENCE AND SOCIETY POLICIES: Public participation in science, involvement of non-academics in academic research, and challenging the deficit model in the age of Responsible Research and Innovation, PhD Program in Engineering and Public Policy, IST
Supervisors: Hugo Duarte Alves Horta, Rui Miguel Loureiro Nobre Baptista

João Henrique Pires Ribeiro
Quantitative tools to aid decision-making towards Resilient Supply Chain, PhD in Engineering and Management, IST
Supervisor: Ana Paula Ferreira Dias Barbosa Póvoa

Mariana Bayão Horta Mesquita da Cunha e Silva
Advancing Multi-Objective Optimization: Representation and Preference inclusion methods, PhD in Engineering and Management, IST
Supervisors: Ana Paula Ferreira Dias Barbosa Póvoa, José Rui de Matos Figueira

MSc 2024

Afonso Maria Resende Faria
Impact of Automated Sorting on Inbound Warehouse Flows: The Case Study of Worten, M.Sc. in Industrial Engineering and Management, IST
Supervisor(s): Daniel Rebelo dos Santos, Susana Isabel Carvalho Relvas

Afonso Souto
Developing a Digital Maturity Model for the Portuguese Manufacturing SMEs: Framework and Pilot Study. M.Sc. in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Diogo Gonçalves, Miguel Preto

Alexandre Torrinha
Visualizing Efficiency: Integrating Data Visualization tools in a Digital Twin for Enhanced Decision-Making in Retail Distribution Center. M.Sc. Computer Science, IST
Supervisors: Sandra Gama, Susana Relvas

Ana Canas
Fused Filament Fabrication Life Cycle Cost Modeling: An Application to Non-Pneumatic Tires Development. M.Sc. in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Tânia Ramos, Manuel de Figueiredo Sardinha

Ana Catarina Lourenço Teixeira
Exploring Technology Acceptance Models: A Study on RPM-Based Services in Healthcare. M.Sc. in Biomedical Engineering, IST
Supervisors: Ana Catarina Lopes Vieira Godinho de Matos, Salomé Guedes Sequeira de Pádua Azevedo

Ana Margarida Oliveira Ferreira
Analysing the profile of tourists in four-and five-star hotels in the Algarve region: Online reviews and ratings. M.Sc. in Hospitality Management, ESGHT, Algarve University.
Supervisors: Marisol Correia, Ana Isabel Renda

Ana Sara Guedes da Costa Marques
Simulation and Optimization of Inbound Operations in a Pharmaceutical Warehouse: An Alloga-Logifarma Case Study. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Diogo Filipe da Cunha Ferreira

Ana Teresa Nolan Ruas Rego Canha
Avaliação de desempenho de fornecedores de uma empresa da indústria farmacêutica. M.Sc. in Industrial Engineering and Management, IST
Supervisors: João Carlos da Cruz Lourenço

André Miguel Machado Querido
Immigration and Real Estate Prices in Portugal: A Panel Data Analysis. M.Sc. in Industrial Engineering and Management, IST
Supervisors: António Sérgio Ribeiro, Hugo Castro Silva

António Félix Macedo
Valuing data using an MCDA model. M.Sc. in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Miguel Mira da Silva, Mónica Oliveira

António Luís Lobo Pimentel
Exploring Data-Driven Approaches for Short-Term Load Forecasting of an Energy Utility's Customer Portfolio. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Inês Isabel Carrilho Nunes, Daniel Santos

Bárbara Azevedo
Drivers and Outcomes of Customer Loyalty in the E-banking context: the moderating effect of Attitude Towards AI, Personalisation, and Financial Literacy. M.Sc. in Engineering and Management of Innovation and Entrepreneurship, IST
Supervisors: Celso Matos

Beatriz Lourenço Franco
Benchmarking de Modelos de Previsão: Aplicação no Planeamento de Capacidade da Manutenção Aeronáutica. M.Sc. Engenharia e Gestão Industrial, Faculdade de Ciências e Tecnologia da Universidade NOVA de Lisboa
Supervisors: Duarte Dinis, Ana Paula Barroso

Beatriz Lourenço Ribeiro
Modeling social impacts: correlation analysis of child labour and causality in discrimination. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Andreia Maria Rodrigues dos Santos, Inês Isabel Carrilho Nunes

Beatriz Maria Ferreira Vidigueira
Multi-Sourcing Process Control in Bottleneck Environment for Electronic Supply Chains. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Susana Isabel Carvalho Relvas

Beatriz Martins Duarte
Evaluating lean practices in sustainable supply chain management: a multi-criteria decision analysis. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Cátia Rafaela Ferreira Medeiros da Silva Coelho, Miguel Alves Pereira

Beatriz Santos Alves da Cunha
Desenvolvimento de um Projeto Lean no Hospital Lusíadas Lisboa – Serviço de Manutenção e Engenharia Clínica: Estudo de Caso. M.Sc. in Biomedical Engineering, ISEL-ESTeSL
Supervisors: Isabel João

Bernardo Gonçalves Teixeira
Enhancing Warehouse Efficiency through Real-time Flux Control: A Digital Twin Approach. M.Sc. Computer Science, IST
Supervisors: Sandra Gama, Susana Relvas

Bruno Filipe Francisco Reis
Exports and imports effect on performance – A study on Portuguese firms. M.Sc. in Industrial Engineering and Management, IST
Supervisors: António Sérgio Ribeiro, Miguel Torres Preto

Carolina de Oliveira e Barbeira
Say Goodbye to my Little Firm. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Hugo Miguel Fragoso de Castro Silva
Carolina Morgado Carvalho (2024)
“Simulação Dinâmica da Utilização de Zeólitos em Processos de Adsorção” M.Sc. in Chemical and Biological Engineering, ISEL-IPL, [Supervisor(s): João Silva, Isabel João].

Catarina de Sousa e Silva Pereira
Innovation for a Sustainable Future: A Global Analysis of Efficiency in the Energy Transition. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Inês Isabel Carrilho Nunes, Miguel Alves Pereira

Cecília Maria Teixeira Pinto
Optimizing Wastewater Network Design for Sustainable Water Reuse in Agriculture. M.Sc. in Industrial Engineering and Management, IST
Supervisors: Bruna Alexandra Elias Mota

Cláudio José Andrade Pinto
O papel dos animais domésticos nas experiências turísticas de lazer dos seus proprietários. A sua participação no prazer, nas emoções e nas memórias. M.Sc. in Marketing Management, Economics Faculty, Algarve University
Supervisors: Nelson de Matos, Marisol Correia

David Alcalay
Implementação de um CMMS: Um Estudo de Caso no Setor Retalhista. M.Sc. Engenharia e Gestão Industrial, Faculdade de Ciências e Tecnologia da Universidade NOVA de Lisboa
Supervisors: Duarte Dinis

Diogo de Oliveira Reis
From Theory to Reality: How Is Value-Based Healthcare Currently Being Implemented. A Realist Review of the Literature. M.Sc. in Biomedical Engineering, IST
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Higher Education Entrepreneurship Observatory. M.Sc. in Engineering and Management of Innovation and Entrepreneurship, IST
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Exploring Innovative Ways to enhance Multiple Criteria Decision Analysis and MACBETH in Health Settings with Big Data and Data Intelligence. M.Sc. in Biomedical Engineering, IST
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Enhancing Argumentative Delphi processes with Dialogue Mapping: Setting discharge criteria for Day Hospital patients with follicular lymphoma. M.Sc. in Biomedical Engineering, IST
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The Psychometric Profile of Portuguese Managers and Organizational Effectiveness: An Empirical Study. M.Sc. in Engineering and Management of Innovation and Entrepreneurship, IST
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Optimizing football player scouting for clubs with limited resources. M.Sc. in Industrial Engineering and Management,IST
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The role of costing in implementing value-based healthcare: challenges and opportunities. M.Sc. in Biomedical Engineering, IST
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Enhanced Hospital Efficiency Analysis by Targeting Worst Practices: Integrating Operational Research and Advanced Analytics. M.Sc. in Biomedical Engineering, IST
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Plano de Exploração para a Comercialização de uma Molécula Inovadora para Combater a Doença de Parkinson: Estudo de Caso da Molécula Nsv-1 E Dispositivo Intranasal da Neurosov. M.Sc. Ciências Biomédicas, Universidade da Beira Interior
Supervisors: Dina Batista Pereira, Ana Clara Braz Cristóvão

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Estratégia e Modelo de Negócios do Projeto SHELTER. M.Sc. in Industrial Engineering and Management, IST
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Funding

The list below includes external competitive funds and industry and public contracts awarded or actively running in 2023 & 2024.

Research Projects

Sustainable Intelligent Management of Indoor Air Quality for the Culture and Creative Industries (SIMIACCI)
HORIZON; CL2; GA:101178095
Coordinator

Biomimicry and carbon adsorbent ecomaterials for a climate-neutral economy (CSTONE)
HORIZON: MCA-SE; GA: 101086302
Coordinator

Developing Skills and Capabilities for Innovative Air Mobility (AIRMOB)
ERASMUS; GA: 101194074
Partner

Entrepreneurial and innovation skills for developing the new value chains of mobility, health and manufacturing (HEI4Future)
EIT Urban Mobility; GA: 19669
Partner

Healthy Cities Generator €VALUE: Economic Valuation for Life Expectancy in Urban Environments (HCG€)
EIT Urban Mobility; GA: 23829
Partner

UNITA Universitas Montium (UNITA)
ERASMUS; GA:101124853
Partner

United Nations Environment Programme (UNEP) ISLANDS - Atlantic Regional Project
UNEP; GEF 10848
Coordinator

Fundação para a Ciência e Tecnologia (FCT) Towards a Smart Waste Collection Route Planning System (WSmart Route+)
FCT; 2022.04180.PTDC
Coordinator

Challenges for energy access in a decarbonized economy (CHARADE)
FCT; 2022.08870.PTDC
Coordinator

Entrepreneurship, Demographics and Ageing (Age)
FCT; EXPL/EGE-ECO/1179/2021
Coordinator

Centro de Estudos de Gestão do Instituto Superior Técnico(CEGIST)
FCT; UIDB/00097/2020
Coordinator

Centro de Estudosde Gestão do Instituto Superior Técnico (CEGIST)
FCT; UIDP/00097/2020
Coordinator

Improving MEDiterranean irrigation and Water supply for smallholder farmers by providing Efficient, low-cost and nature-based Technologies and practices (Med-wet)
FCT; PRIMA/0008/2020
Partner

Pharmaceutical Supply Chain of the Future (Future Pharma)
FCT; PTDC/EME-SIS/6019/2020
Partner

Spatial Data Science Services for COVID-19 Pandemic (SCOPE)
FCT; DSAIPA/DS/0115/2020
Partner

Artificial Intelligence for Blood Management(LAIfeBlood)
FCT; DSAIPA/AI/0033/2019
Partner

Digitalisation in the Portuguese Labour Market: Potential Transformative and Destructive Effects
FFMS;
Coordinator

Start to Spark Biomedical Challenge
IST
Coordinator

Industry & Public Contracts

Circular Economy Action Plan for Portugal
Agência Portuguesa Do Ambiente (APA)

Environmental and Social Life Cycle Assessment
Association ARDITEC

Competition Economics and Industrial Economics
LisbonEconomics

Consenso sobre Inflamação do Tipo 2 e Gestão de Doentes – Contexto Português (INFLAT2-PT)
Instituto de Saúde Baseado na Evidência/SANOFI

Máquina Reciclar
Câmara Municipal de Oeiras

Análise de Ciclo de Vida de novo revestimento desenvolvido no projeto IPaintS
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